

# FINANCIAL TIMES

World Business Newspaper <http://www.ft.com>

THURSDAY, DECEMBER 31 1998

**FT Weekend Saturday**  
There is no escape from the bomb: the millennium crisis has already begun

**The near-crash of '98**  
The week the markets seized up  
Gerard Baker, Page 3

**Russia's Kompat - the new currency of power**  
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Pyramids provide the inspiration  
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## Launch of the euro

At midnight tonight a new currency will be born. On Saturday, FT correspondents report from the world's financial centres on the frantic preparations for the opening of markets on Monday. Plus: a detailed table of the euro's value against the other main currencies.

## WORLD NEWS

### Greek Cypriots protest against missiles decision

Glafkos Clerides, the Greek Cypriot president, came under attack over his decision not to deploy Russian missiles on the divided island, with one party voting to leave his coalition government in protest. Page 2

Four Germans freed in Yemen  
Yemeni tribesmen have freed four German hostages kidnapped more than three weeks ago, after authorities warned they would use force to resolve the issue. Page 4

China reports 7.8% GDP growth  
China has reported what is likely to be the fastest economic growth in Asia this year, with the 7.8 per cent expansion in gross domestic product just below the government target. Page 12

Asian monetary union mooted  
Joseph Yam, chief executive of the Hong Kong Monetary Authority, floated the notion of an Asian version of the euro, saying unity would bolster the region against speculative attack. Page 2

Threat to block Israeli budget  
Israel's ultra-Orthodox religious parties said they would block further readings of the budget unless the Knesset banned membership of religious councils by non-Orthodox Jews. Page 4

Vietnam ready for value-added tax  
Vietnamese consumers are bracing for the introduction of value-added tax, in a step towards modernising the country's taxation system. Page 4

Hindu mobs attack churches  
India's prime minister has tried to distance his government from a destructive spree against Christians, after Hindu mobs were reported to have burned two Catholic churches in the western state of Gujarat. Page 4

Venice flood barrier plan axed  
The Italian government has formally blocked a \$2.5bn plan to build barriers at the mouth of the Venice lagoon to protect the city from high waters. Page 2

UK controls on Chinese imports  
Britain has announced new import controls on China, joining the US in a move aimed at keeping an Asian trade-killing beetle at bay. Page 2

Five to join UN Security Council  
Canada, Malaysia, Namibia, the Netherlands and Argentina on Friday will start their two-year terms on the 15-member United Nations Security Council.

French unemployment rate dips  
France's unemployment rate dropped slightly to 11.5 per cent in November, but nearly 3m people remain without a job.

Poland ready for EU by 2002  
Polish president Aleksander Kwasniewski said his country would be ready to join the European Union by the end of 2002.

Air France flight lands safely  
An Air France flight with 58 passengers on board landed safely at Lyon airport after losing a wheel shortly after take-off.

## BUSINESS NEWS

### BP-Amoco merger deal gets go ahead from US regulators

US antitrust regulators gave the green light to the union of oil companies British Petroleum and Amoco. The two groups are to dispose of 134 petrol stations and reduce their influence in the wholesale market for petrol as a condition of approval. Page 12

LVNH chief executive Bernard Arnault resigned from the board of Diageo, the UK food and drink company. The move is seen as leading to the sale of the French luxury goods group's 10.89 per cent stake in Diageo. Page 13; Lex, Page 12

Valmet and Rasmussen, the two Finnish engineering groups planning a merger to create one of the world's largest forestry equipment companies, announced weaker-than-expected 10-month profits. Page 15

A spate of share listings by internet companies is set to test US stock markets during the first quarter of 1999, as debate continues to rage on Wall Street about the high valuations achieved by online stocks. Page 13; World stocks, Page 30

Rasmussen, the UK packaging and printing group, has been unable to make a full financial analysis of PLM, the Swedish packaging company for which it has bid \$K5.13bn (\$634m), after being denied access to confidential commercial information. Page 16

Nishio Steel, the troubled Japanese trading house, secured a \$900m (\$5.2bn) line of credit from Japanese banks and revealed a wide-ranging restructuring programme. Page 13

Alfred McAlpine, the UK construction group, has won an \$80m (\$134m) contract to build part of the British Channel tunnel rail link. Page 16

Maruti Udyog, India's largest carmaker, cut the price of its best-selling Maruti 800 by nearly 12 per cent to stimulate demand. The Maruti 800, already one of the cheapest cars in the world, will sell for \$4,352. Page 14

Hungary has approved a capital injection of Ft152bn (\$703m) to recapitalise the troubled Postabank, the country's fifth largest commercial bank. Page 14

Independent traders on the London International Financial Futures and Options Exchange have had their capital frozen after UK regulators shut two derivatives firms in the biggest crisis for the market in almost four years. Page 13

Viel, the German industrial group, said it had increased its stake in Goldschmidt, the specialty chemicals business to 93.1 per cent. Page 14

## Duisenberg 'will not quit' mid-term as ECB president

Central Bank chief reopens dispute with France on eve of single currency launch

By Wolfgang Münchau in Frankfurt

Wim Duisenberg, president of the European Central Bank, yesterday reopened a simmering dispute with France on the eve of the launch of the European single currency.

In an interview with the French newspaper *Le Monde*, Mr Duisenberg categorically ruled out retiring after four years of his eight-year term, as demanded by President Jacques Chirac of France.

The dispute could overshadow the opening weeks of the euro, which will replace 11 of Europe's national currencies at midnight tonight.

The ECB will simultaneously take on responsibility for monetary policy in the euro-zone.

At a European Union summit in May this year marked by wrangling over the bank presidency between France and Germany, President Chirac reluctantly agreed to a compromise that secured Mr Duisenberg - strongly backed by Germany - the job of ECB president, but only after he promised to retire early in his eight-year term.

President Chirac said a few weeks after the summit that Mr Duisenberg, who is Dutch, had promised him privately he would retire by July 1, 2002. That would open the way for Jean-Claude Trichet, governor of the Bank of France, as successor.

Asked by *Le Monde* whether he would quit after four years, Mr Duisenberg said: "La réponse est non." He added pointedly that he would have preferred not to have been asked that question.

ECB officials yesterday tried to play down Mr Duisenberg's remarks, insisting he had never committed himself to retiring after four years.

But the sensitive timing of the statement - and the fact that it was made to a French newspaper - appear to be clear signals to France that Mr Duisenberg plans

to remain president for longer.

Disputes between France and Germany have overshadowed previous landmarks on the road to a single currency, not least the May summit that decided formally that economic and monetary union would proceed with 11 members.

ECB governors and European finance ministers are due today to make their final preparations for the launch of the single currency with a decision to fix the conversion rates between the euro and the 11 participating currencies.

These rates will be determined to a precision of six relevant digits and will remain unchanged until the phasing out of national banknotes and coins in 2002.

Proposed conversion rates, based on the latest market exchange rates, will be put forward by central bank governors at a videoconference meeting this morning.

The rate is expected to be close to DM2 to the euro, which would be in line with the *Financial Times*'s synthetic euro - a hypothetical exchange rate for the new currency published for the euro-zone.

Mr Duisenberg will take part in the videoconference from the Belgian central bank in Brussels. He will then join finance ministers, who will formally decide the rates later this morning.

To celebrate the event, 3,000 balloons marked with the new symbol will be released over Brussels.

The announcement of the rates will trigger a race by central banks, banks and financial institutions to update their systems before Monday, when trading in euros and euro-denominated securities will start.

How the new currency will trade, Page 2

Euro-zone, Page 18

Countdown to the euro, [www.ft.com](http://www.ft.com) and

## US and UK attack missile site in Iraq

By Randa Khafiz in Baghdad

Tensions over Iraq's no-fly zones escalated yesterday when the US and Britain attacked an Iraqi missile site in the south of the country after coming under Iraqi fire.

US officials said Iraq had fired between six and eight missiles at US and British jets conducting a routine patrol over the southern no-fly zone. US and British warplanes responded by firing two missiles and dropping laser-guided bombs.

A spokesman for the Iraqi air-defence command in Baghdad told the Iraqi News Agency that Iraqi forces had fired surface-to-air missiles at "hostile" planes violating Iraqi airspace yesterday as they tried to approach an air-defence position, and "almost certainly" shot down one of the planes. He said the western planes then came back and unleashed their missiles on farming villages, killing a peasant, wounding two people and destroying a tractor.

US and British officials reported that all warplanes had returned safely to base.

Iraq this week reiterated its rejection of the no-fly zones, provoking a new crisis only 10 days after four days of strikes from the US and Britain.

Yesterday's clash was the second time in three days Iraq had challenged the no-fly zones imposed by the US and its allies. Baghdad considers the restric-

tions a breach of its sovereignty.

US warplanes on Monday attacked an anti-aircraft site in northern Iraq after Iraqi forces launched surface-to-air missiles at the planes. Iraq said the attack left four soldiers dead. It also claimed it had shot down a US jet, but US officials denied this.

The US and Britain yesterday promised to continue patrols, in spite of Iraq's persistent defiance. In Washington, David Leavy, White House national security spokesman, said the patrols were essential to the US strategy of containing Iraqi President Saddam Hussein. The zones were set up after the 1991 Gulf war to protect Iraq's Kurds living in the north and the Shiites in the south from the central government.

At the Pentagon, Colonel Richard Bridges, a spokesman, said he had no indication Iraqi missiles were "anywhere near successful". He said Iraqis often turn on their targeting radar at the last second, which makes it difficult for them to hit a US or British warplane.

Iraqi officials argue that the zones are not stipulated by a United Nations resolution and their enforcement is part of continuing US and British aggression against Iraq.

Taha Yassir Ramadan, Iraq's vice-president, said on Tuesday Iraq was flying its own planes in the zones, though diplomats predicted the daily Iraqi sorties were flying on the edge of the zones rather than inside.



The euro comes: a placard installed above the DAX index board at the Frankfurt stock exchange, causing a trader to pause for thought yesterday during the last session of the year. Picture: Reuters

## Finland's feverish welcome is tinged with suspicion

North Karelia has more pressing problems than the euro, reports Tim Burt

From the peak of Ukko-Koli, the highest point in eastern Finland, you look east to one of the world's economic disaster areas, Russia. The view west, from tomorrow, is across a new global economic power, the euro-zone.

And because Finland is an hour ahead of central European time, it will tomorrow become the first and most easterly part of the European Union to join the euro-zone.

The Finnish government, which assumes the EU presidency next summer, has been an enthusiastic champion of the single currency - halting the project as a platform for economic stability in Europe. Indeed, Prime Lipponen, the Finnish prime minister, told reporters yesterday: "Belonging to the euro-zone underpins the long-term economic policy line that has put the Finnish economy on a rising growth track."

But in North Karelia, which shares a 310km border with Russia, the euro and the EU itself are regarded with suspicion. Some 65 per cent of people in the province voted against EU membership in 1994.

Juhani Meriläinen, mayor of Joensuu, the regional capital

founded 150 years ago by Czar Nicholas I, says North Karelia has more pressing problems to deal with than ensuring a smooth transition to the euro. Although many local manufacturers will embrace the currency from the outset, local politicians want support from the European Commission in Brussels for other projects.

"This is the poorest region of Finland," according to Mr Meriläinen. "Unemployment is high, many people are moving away and cross-border co-operation with Russia has not really worked as we had hoped."

In outlying parts of the region, unemployment levels exceed 30 per cent and up to a third of its farms have disappeared in the past decade. The population is shrinking by 0.5 per cent a year and GDP has fallen below 75 per cent of the EU average.

Nevertheless, like towns throughout the 11-country euro-zone, Joensuu is preparing feverishly for the start of the single currency tomorrow. Retailers have begun to advertise prices in both the marks and the euro, while the city's banks are close to launching euro-denominated mortgages and savings accounts.

The city council will present its 1999 budget in euros, although it will not fully convert to the single currency until 2001. In the meantime, local companies such as Perlos, the fast-growing plastics group that produces mobile phone casings in Joensuu, are planning to switch their accounts and purchasing systems to the single currency.

In a sign of increased business links within the euro-zone, the city yesterday hosted a joint seminar with the northern Italian province of Treviso to enhance co-operation among small and medium sized businesses.

In spite of such moves, local politicians believe it is more important to extract support from Brussels for other projects - particularly attempts to encourage new industrial investment and training programmes.

Risto Poutiainen, planning director for the North Karelian regional council, hopes the region will qualify for Objective 1 regional aid from the EU, the assistance normally reserved for areas of extreme rural poverty or industrial blight.

"It really is a question of survival, and that is clearly more important for us than the euro."

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WORLD MARKETS			
STOCK MARKET INDEXES			
New York: Dow Jones	8515.87	(-4.41)	
New York: S&P 500	2199.56	(-11.81)	
London: FTSE 100	5042.88	(-51.89)	
Paris: CAC 40	3923.39	(-22.48)	
Hong Kong: Hang Seng	8921.2	(-58.9)	
Tokyo: Nikkei 225	15,042.17	(-47.3)	
US LEADING INDICES			
Personal Income	1.027%		
Personal Spending	1.54%		
Non-durable Goods	-1.02%		
Durable Goods	1.09%		
OTHER MARKETS			
US 3-mo Treasury	5.64%	(63)	
US 10-y Treasury	5.68%	(136.28)	
US 30-y Treasury	6.57%	(285.57)	
France 10-y Bond	10.57%	(108.7)	
Germany 10-y Bond	6.37%	(93.57)	
Japan 10-y Bond	5.10%	(10.4)	
Gold (per ounce)	\$310.324		
WORLD			
New York: DAX	3258.1	(286.1)	
London: FTSE 100	5042.88	(287.35)	
EUROZONE BOND YIELDS			
3-mo	5.64%		
6-mo	5.68%		
1-y	5.72%		
2-y	5.76%		
3-y	5.80%		
4-y	5.84%		
5-y	5.88%		
10-y	6.00%		
15-y	6.12%		
20-y	6.24%		
30-y	6.36%		
US 3-mo Treasury	5.64%		
US 6-mo Treasury	5.68%		
US 1-y Treasury	5.72%		
US 2-y Treasury	5.76%		
US 3-y Treasury	5.80%		
US 4-y Treasury	5.84%		
US 5-y Treasury	5.88%		
US 10-y Treasury	6.00%		
US 15-y Treasury	6.12%		
US 20-y Treasury	6.24%		
US 30-y Treasury	6.36%		

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## WORLD NEWS

DEFENCE DISPUTE PRESIDENT CLERIDES URGED TO RESIGN OVER DEPLOYMENT OF WEAPONS IN CRETE

## Cyprus missiles decision under attack

By Andreas Hadjipapas  
in Nicosia and Agios

Glaucos Clerides, the Greek Cypriot president, came under fierce attack yesterday over his decision not to deploy Russian-made missiles on the divided island, with one party voting to leave his coalition government in protest.

Two party leaders urged Mr Clerides, 80, to resign, while many Cypriots said they felt "disillusioned" by Tuesday's decision, under

which the \$425m of surface-to-air missiles are likely to be deployed on the Greek island of Crete and not in Cyprus.

Vassos Lyssarides, leader of the socialist Edeok party, said the decision would be seen as bowing to "Turkish blackmail".

Western allies of Greece and Turkey heaved a sigh of relief yesterday at a move expected to cool tensions between two Nato partners as the \$300 missiles stood packed and ready for ship-

ment from a Russian port.

Turkey, which sponsors a breakaway Turkish Cypriot mini-state, had threatened to destroy the missiles if they were deployed on the island. It said yesterday they would still increase tensions in the Aegean if sent to Crete, as Greece and Cyprus now intend.

"I find it incredibly wrong that one Nato member country should bring missiles to threaten another Nato country," said Ismail Cem, Turkish foreign minister.

Mr Clerides, however, faced more immediate difficulties at home. Dr Lyssarides said Edeok's political bureau had decided to withdraw from the government, although a final decision would have to wait until a meeting of the party's central committee on Saturday.

"The people are indignant," he said. "It's a political decision, which he [Clerides] made without any resistance".

The centrist Democratic Party, led by former president Spyros Kyprianou,

announced that from now on it would vote against any government proposal on defence allocations brought to parliament "until they make clear to us what we mean by defence". The party holds 10 of the 56 seats in parliament.

But Mr Clerides was not entirely without support for Tuesday's decision, which he stressed was his responsibility alone.

Britain joined the US in welcoming the Greek Cypriot decision. Austria, holder

of the European Union presidency, said the move showed Cyprus was fit for entry to the bloc. George Vassiliou, another former president who heads Cyprus negotiating team in accession talks with the EU, described Mr Clerides' decision "courageous and correct".

A snap opinion poll by the private television station Antenna, broadcast last night, suggested that 71 per cent of Greek Cypriots favoured deployment of the missiles in Cyprus.

## Currency finds its heart in France

By Sumner Iakobson in Paris

"X", as on all good treasure maps, marks the spot - in this case the geographical heart of the new euro-zone as discovered by France's official geographic institute in a field about 150km south of Paris.

Tomorrow officials of the Cher region will march to the spot christened "euro-centre" just a few metres from the farm of Paul Berbaud, a 64-year-old retired farmer, and unveil a granite plaque.

The heart of the euro-zone, is decidedly rural. Photographs of Mr Berbaud's farm show a run-down barn surrounded by fields of grazing cows. Mr Berbaud says he has "always been pro-European".

The Institut Géographique National says the plaque will be unveiled precisely at X=618,933, Y=222,849 on the Lambert II scale, pinpointed to within a margin of error of 200 metres.

As complicated as that sounds, the process of finding the co-ordinates was apparently simple.

"The author of the calculations took only a few minutes on his computer to find the result, based on digitalised maps," the institute said.

One mathematician visualised euro-centre as "where you would put the book if you wanted to suspend horizontally a cardboard cut-out of the countries joining the euro".

Reassuringly for France, that book - inserted at the commune of Blancfort, population 2,000 and known mainly for its witchcraft museum - is not far from where one would place a hook in France's own geographic centre, at the commune of Vesudun.

History, however, suggests Blancfort may not enjoy centre stage for long, with several countries expected to join the single currency within the next few years. This, inevitably, will shift the fulcrum point of the euro-zone.

In fact, "euro-centre" lies several hundred kilometres south-west of the geographic centre of the full European Union, in Viroinvall, Belgium. That centre takes into account the four so-called "euro-outs" that will not be in the first wave of the single currency: the UK, Greece, Sweden and Denmark.

EU-centre, however, has already had to move several times, with each successive expansion of the EU from six to 15 countries over some 40 years.

## Financial market traders wary of second guessing the euro

Currency experts are still divided over how Europe's newcomer will fare in the first few months of its life, writes Alan Beattie

The last thing any trader in the financial markets can say is that the launch of the euro at midnight on December 31 will come as a surprise.

But although the creation of the European single currency has not seriously been in doubt for some time, those who will buy and sell the euro every day of their working lives remain wary of leaping to conclusions about what sort of currency this will be.

There is a growing feeling that although the euro is likely to be volatile, it may well strengthen in the medium term against the world's other large currency, the US dollar. But analysts are still divided on how to predict the euro's short-term movements - in the first few months of its life.

Traders need to be able to guess how the new currency will move against the dollar from hour to hour and day to day, to help them make decisions on making deals and taking positions in the market.

Until now the only real clue to these movements has been the behaviour of the Ecu, an artificial currency that contains not only 10 of the 11 currencies entering European economic and monetary union (Emu) but also three European Union

currencies staying out of the first wave, including sterling. Ecu will be convertible into euros at a one for one rate when the new currency starts.

The Ecu, however, may give a misleading picture of how the euro will behave. Tony Norfield of ABN-Amro in London has examined this problem closely. "Many people are just using the historical dollar/Ecu rate to project how the euro will move day-to-day," he says.

"But Ecu trading has taken place in thin and illiquid markets," he adds. And traders have discovered that they can make money putting together a synthetic Ecu by buying all the constituent currencies more cheaply than buying the real one. This could mean the Ecu has given misleading signals.

Mr Norfield says that to begin with, he is assuming the euro will follow the same pattern as the D-Mark on a day-to-day basis.

As trading in the euro expands, the markets' attention will turn towards the fundamentals which will drive the currency. Here a consensus seems to be emerging that the euro will be strong but volatile.

"The markets previously thought a broader Emu meant a weaker euro," said Avinash Persaud of J.P. Mor-

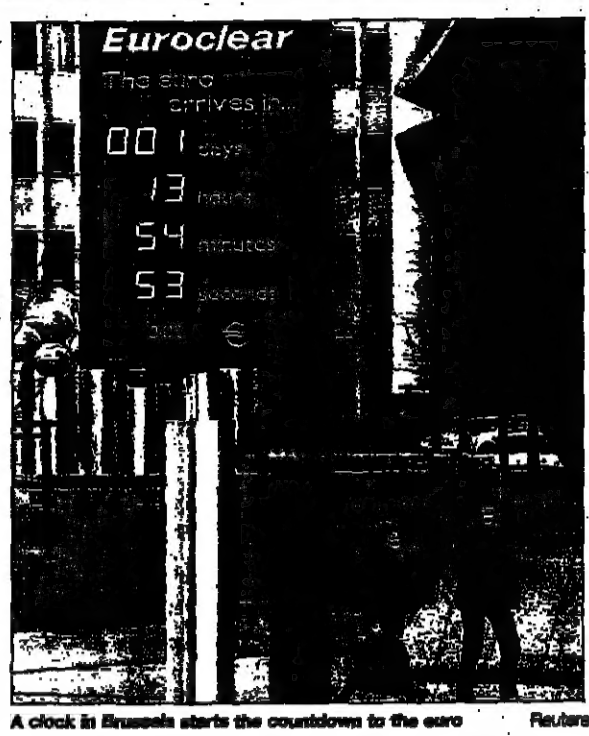
gan. "But the sheer size of the euro-zone means that the euro has much more potential to be a reserve currency than many think."

With the European Central Bank (ECB) keen to take on the mantle of inflation hawk from the Bundesbank, few doubt interest rates in the euro-zone will be kept high enough to attract investors.

Even if the euro-zone's politicians loosen the fiscal purse-strings, most observers expect the ECB to compensate by raising interest rates to keep the lid on demand. This loose fiscal policy/tight monetary policy stance was exactly the combination that drove the dollar up to record levels during the Federal Reserve chairmanship of Paul Volcker in the 1980s.

But though the euro may be strong, the size of the area covered by the currency may mean the development of a policy of benign neglect towards the external value of the euro.

"Rather than several open economies who care a lot about their exchange rate, there will now be one large closed economy. As time goes on, we may see the politicians of Europe lose their enthusiasm for exchange rate management as they see that the external position is less important for them,"



A clock in Brussels starts the countdown to the euro. Reuters

says Mr Persaud. This contributes to a growing belief that two large closed economies, the US and the euro-zone, rubbing up against each other could produce large swings in the exchange rate between their currencies.

Goldman Sachs, the US investment bank, has chosen volatilities in euro/dollar foreign exchange options as one of its "top 10 trades" for 1999. The options market has already priced in more noise in the euro/dollar rate than there was between the dollar and the D-Mark. But Jim O'Neill at Goldman Sachs in London thinks actual volatility could be higher still.

"The euro can only be kept

stable against the dollar by having more volatile interest rates," he said. "And as we have seen in earlier episodes, policymakers don't like doing that."

Whatever characteristics the euro takes on, it seems likely to be months or even years before traders settle down and acquire a familiarity with the new currency. With financial markets already scarred from huge swings in exchange rates in 1998, the euro is being launched into an environment in which the market does not even know what familiar currencies are going. Predicting the course of a new one is all but impossible.

## Asian monetary union is mooted

By Louise Lucas in Hong Kong

Joseph Yam, chief executive of the Hong Kong Monetary Authority, the territory's de facto central bank, yesterday floated the notion of an Asian version of the euro, saying market unity would bolster the region against speculative attack.

Speaking two days before the euro's launch, Mr Yam called for discussions of an Asian monetary union to be slotted in to the region's agenda. Combining market muscle would put Asia in a stronger position and make individual countries less vulnerable to speculators, he said.

Hong Kong bore the brunt of speculative attacks last year, culminating in the August crisis, which spurred the government to launch the HK\$120m (US\$15.3bn) share-buying programme to prop up prices and so frustrate the tactics of speculators.

"The fact that we are open, the fact that we are small, makes us vulnerable

to manipulative play by market players with quite (sizeable) resources," said Mr Yam. "How do we tackle that? We cannot close our markets. We cannot overnight enlarge our markets. And how do we enlarge our markets? By unifying them in one way or another. One way is a common denomination."

However, he stressed that if the time was ripe to start talking about a common currency, it was not yet time to take any concrete steps. He noted that the euro would come into being on January 1 only after 50 years of discussion.

"All I'm doing is bringing this subject forward for discussion," Mr Yam said.

Asia has flirted with various initiatives, largely led by Japan, particularly since the regional crisis began in July last year. Japanese funding and backing has helped several countries. Efforts to create a deep, local bond market - driven largely by Hong Kong - pre-date the crisis.

## Inflation at record low

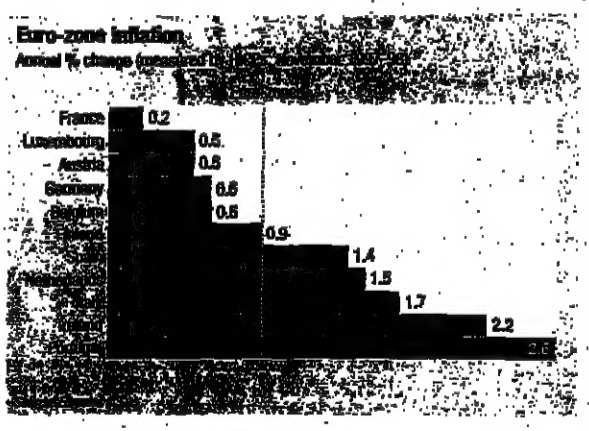
By Peter Norman in Brussels

Europe's single currency will be launched today against the backdrop of the lowest annual inflation in the 11-member euro-zone since records began.

Eurostat, the statistical office of the European Union, announced yesterday that euro-zone annual inflation fell to a provisional 0.9 per cent in November from 1 per cent in October and September and was well below the 1.6 per cent inflation of November last year.

November's year-on-year price rise was the lowest ever, based on a weighted average of the harmonised consumer price inflation figures for the 11 founders of the EU's economic and monetary union.

The euro-zone figures go back only to January 1999 but Eurostat said earlier national-based data indicated that inflation last month was at a record low. Prices in the euro-zone were unchanged between October and November. European economies and finance ministers will there-



fore launch the euro today in conditions of price stability, which, according to the European Central Bank (ECB), exists when the year-on-year increase in harmonised inflation for the euro area is below 2 per cent.

Meanwhile, ECB monetary data yesterday eased fears that near zero inflation could be discouraging business activity. With its latest broad money figures, the ECB reported that credit growth in the euro area remained strong last month,

with loans to the private sector growing 8.5 per cent on a 12-month basis.

The year-on-year growth rate of M3, the ECB's broad money measure, was 4.5 per cent in November, down from 5 per cent in October but unchanged from September's 4.5 per cent.

Growth of M3 measured by a three-month moving average of year-on-year figures was 4.7 per cent - slightly above the 4.5 per cent "reference value" for influencing monetary policy set by the ECB on December 1.

## NEWS DIGEST

## SENATE IMPEACHMENT PROCEEDINGS

## Republicans split over witnesses in Clinton trial

Congressional Republicans are divided over whether they need to call witnesses in the US Senate impeachment trial of President Bill Clinton, scheduled to begin next month. The team of Republicans in the House of Representatives who will present the case to senators want to bring forward a number of witnesses, who might include Monica Lewinsky, the former White House trainee at the centre of the perjury and obstruction of justice charges against the president.

But news reports yesterday said that Trent Lott, the party's leader in the Senate, is against the idea of calling witnesses, which could prolong the trial. He is reported to have told colleagues he would like to see a quick trial, beginning on January 11 and concluding by January 22. Other Senate Republicans believe that will be insufficient for a thorough investigation of the charges against Mr Clinton, who was impeached by the House this month. Democrats and some Republicans have indicated they would prefer the trial to be curtailed with a vote to censure Mr Clinton.

Meanwhile, Senator John McCain of Arizona became the first Republican to begin formal preparations for a campaign for the presidency in 2000. He filed papers yesterday with the Federal Election Commission creating a presidential exploratory committee. Gerard Baker, Washington Editorial Comment, Page 11

## PAKISTANI POLITICS

## Bhutto travel ban overturned

Benazir Bhutto, Pakistan's opposition leader and former prime minister, yesterday flew out of Karachi for Dubai after a court overturned a government ban on her departure from the country.

On Monday, immigration authorities stopped Ms Bhutto at Karachi airport, saying her name had been put on the Exit Control List because there were corruption cases pending against her in several courts.

Ms Bhutto's Pakistan Peoples party said she would stay in Dubai for several weeks visiting her children, who live there, after winning her appeal to the Lahore Accountability Court to be removed from the list.

Several cases of corruption and misrule were filed in Pakistani courts against Ms Bhutto by the government after she was sacked as prime minister in November 1996. She has denied the charges. Reuters, Islamabad

## PROTECTION OF VENICE

## Dam opposition endorsed

Italy yesterday endorsed recommendations put forward by a government environmental commission to abandon a controversial \$2.5bn project for a series of floating dams at the mouth of the Venetian lagoon to protect the city from high waters. But the new decree does not altogether scrap the so-called "Moses" dam project. Edo Ronchi, the environment minister, said the ambitious project could be reconsidered after a series of more urgent initiatives to protect Venice and its lagoon were completed.

Among these priority issues measures are raising the ground level of the city and the islands in the lagoon and the cleaning of polluted waters. Supporters of the dam project accused the government of hypocrisy, arguing that the floating dams were the only hope for the city. Opponents dismissed these as alarmist criticisms, claiming the dams would have endangered the entire lagoon's ecosystem and increased water pollution. Paul Betts, Milan

## US TRADE FEARS

## Limits on steel imports urged

Seven US companies and the United Steelworkers of America union yesterday filed a petition with the US International Trade Commission (ITC) complaining that steel wire rod imports were seriously harming their industry.

"The onslaught of low-priced imports, now accounting for more than one third of domestic consumption, has seriously harmed the US wire rod industry," said Charles Owen Verrill, a lawyer for the companies.

The ITC will review the petition and, if it agrees with the petitioners, could recommend that the president act to limit imports. The process is likely to take eight months. An industry statement said imports of wire rod from countries outside the North American Free Trade Area (Nafta) had risen by more than 16 per cent in 1998, while overall imports were up by more than 60 per cent since 1993.

Wire rods are used for hundreds of applications, from hangers to cables. Reuters, Washington

## ASIAN TREE-KILLING BEETLE

## UK imposes controls

Britain yesterday announced new import controls on China-joining the US in a move to keep an Asian tree-killing beetle at bay. The new measures require all wooden crates and pallets originating in China to be free of signs of infestation or pestilence treated against the pest.

The rules will apply to Chinese imports arriving on British shores from February 15. The US imposed a similar ban this month. From December 17, US ports have required all Chinese imports packaged in wood to be treated against the wood-boring insect. International Staff

## PRICE WAR CUSTOMERS IN EUROPE'S BIGGEST TELECOMMUNICATIONS MARKET FACE TARIFF CONFUSION

## German telephone call costs tumble

By Frederick Stüdemann  
in Bonn

German telephone users are entering the New Year with the happy prospect of further drops in the cost of calls, thanks to a vicious price war in Europe's biggest telecommunications market.

Any celebration, however, is likely to be accompanied by confusion at the widely varying tariff structures used by the 50 or so companies that now offer telephone services, 12 months after the market was liberalised.

There is also concern that some of the more innovative offers available, such as free calls at certain times on public holidays, may violate competition rules.

Jürgen Koppelin, parliamentary manager of the opposition Free Democratic party, has called on the country's telecommunications regulatory authority to enforce more price transparency.

"Consumers will only be able to profit from the [new price] offers when the rates offered are easily comprehensible," he said.

Consumers were confused by the advertisements of low call rates, which on closer study referred to specific types of calls, such as long-distance national calls made after business hours,

he said. "It cannot be that telephone users are daily expected to read the new tariffs of the many providers like stock market listings

just to find the best deal."

The wave of price cut announcements, unveiled almost daily in recent weeks, is evidence of the success of market liberalisation, according to the regulatory authority, a public body formerly attached to the telecommunications ministry. The cost of peak-time calls has fallen by up to 70 per cent.

The regulatory authority estimates that turnover in the market grew by 5.5 per cent this year to DM100bn (\$69bn). It also believes the sector will be a significant creator of jobs.

From January 1, Deutsche Telekom, the former monopoly, will offer customers a new tariff structure in which the cost of certain calls is

cut by up to 65 per cent. Earlier this week the company said it planned to make further reductions in prices of long-distance calls later.

Other big fixed-network operators - such as Viag Interkom, Mannesmann Arcor and o2.o - have also recently announced big reductions. The most daring bargain of all, however, comes from Mobilcom, which plans to offer some long-distance calls free of charge next year.

Over Christmas, Mobilcom, a start-up company which does not have its own network infrastructure but has been quick to exploit the possibilities of market liberalisation by renting lines owned by others, scored a publicity coup with an offer

of free calls made during a four-hour period in the evening.

But the company's innovative approach may land it in court. The Centre for the Prevention of Unfair Competition, a private sector body supported by various business groups, said it was investigating allegations that Mobilcom had violated competition rules.

The Centre questioned the "give-away of a service" and said the ending of the free call period over Christmas had not been made clear enough to users.

The Centre issued a letter of warning to Mobilcom and said it was considering taking the company to court over its plans to offer free calls next year.

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## INTERNATIONAL

# Greenspan calm amid the storm

In the second of two reports, Gerard Baker recounts how two Fed rate cuts revived markets frozen with fear and helped avert what might have been economic crisis

Shortly after 2 o'clock on Wednesday September 23, Alan Greenspan cleared his throat, adjusted his microphone and began a hurriedly scheduled appearance before the Senate budget committee. Two days earlier, in a conference call with the other members of the Federal Reserve's policy-making open market committee, the Fed chairman had agreed the line he would take at the specially arranged session.

He needed to spell out in the clearest possible detail that the central bank would cut interest rates when the FOMC met the following week. In spite of earlier hints about a rate cut, financial markets were still uncertain and Mr Greenspan wanted to leave no doubt.

But unknown to the members of the Senate committee, the Fed chairman had another reason to send a reassuring message to the markets.

Two hundred miles away, in the fortress-like lower Manhattan headquarters of the New York Fed, William McDonough, the president of the most powerful of the regional branches of the central bank, was sitting round a table with some of the biggest lions in the Wall Street jungle. They were bagging over the terms of a deal to rescue Long Term Capital Management, the troubled hedge fund and brainchild of John Meriwether, financial high-flier. The trouble crisis a month earlier, and the global turmoil it precipitated, had brought LTCM to the brink of collapse, and Fed officials in Washington and New York were alarmed about the implications of failure for US financial markets.

As Mr Greenspan talked in Washington, the deal was sealed in New York: some of the largest companies on the

Street would put in \$2.8bn to shore up LTCM's capital. The near-collapse of the well connected hedge fund that bailed Wednesday afternoon marked a new and critical phase of the global financial turbulence that seemed to threaten a worldwide recession this autumn.

In response to the crisis Mr Greenspan had already indicated his willingness to steer the Fed on a dramatic change in monetary course. At the Treasury and the White House, officials were co-ordinating an international response that would also strike out on a bold course for growth.

But with the collapse of LTCM, markets were gripped by a new frenzy of fear. The next 24 weeks marked the most serious phase yet in the gathering crisis.

Six days after the LTCM rescue, and with markets wilting around it, the Fed at last confirmed its much-flagged change in policy. But as the news broke of the quarter-point cut in the federal funds rate to 5.25 per cent at 2.15pm that Tuesday, the reaction was disappointment. Having been prepared by Mr Greenspan for the announced change in policy, markets had been hoping it might prove a bold move – perhaps a half-point. "Too little, too late," was the verdict of market analysts, however, and stock prices resumed their decline.

In fact the size of the rate cut reflected differences in views among US monetary policymakers. Though all 11 voting members of the committee supported the move, some thought it might be wise to go further. But others warned that a bigger rate cut would send the wrong signal – that the Fed was panicking – and might produce an even bigger collapse. Still other members regarded a quarter-point

increase as the maximum in the circumstances. "You have to remember, it was essentially a committee decision – and sometimes those kinds of decisions are compromises," says one economist close to Fed thinking.

Whatever was intended, the effect was instant. Stock prices continued to fall. Within days, markets had more reasons for disappointment. The annual meetings of the International Monetary Fund and World Bank in Washington seemed to point up the scale of the global crisis, rather than providing an obvious route out of it. And in spite of their pledge earlier in the month to put growth first, the finance ministers of the Group of Seven industrialised countries failed to produce much of substance. A new US proposal for a special IMF precautionary financing mechanism did not seem to promise an early solution to the turmoil.

And while policymakers in Washington disappointed, conditions in New York were deteriorating fast. In the wake of the LTCM bailout, financial institutions began to look around for the next victim – and shunned almost any sort of risk. Stock offerings were scrapped, lending conditions were tightened and equity prices continued to fall.

The week after the IMF/World Bank meetings, beginning on October 12, threatened to produce a meltdown. On Wednesday October 14, BankAmerica, one of the country's largest, shocked investors with the announcement it had had to make provisions for losses of \$1.4bn in the previous quarter, much of it linked directly to the global turmoil.

Persistent rumours of even bigger troubles for at least one other investment bank suggested a broader financial



collapse was possible. "A lot of business just ground to a halt that week," says one trader.

The next day, Thursday October 15, marked the turning point. Having disappointed the markets with his earlier rate cut, Alan Greenspan decided to try again. That morning he arranged a conference call with other members of the open market committee. The discussion was lengthy, and went over much of the same ground as the September 23 session. But this time it was much more urgent.

That afternoon the Fed did something it had not done for four years – cut rates between the regularly scheduled meetings. The cut was another 25 basis points, and, critically, the Fed hinted it was ready to do more if necessary.

At 3.15pm the cut was announced. Within minutes, stock prices had rebounded. When the market closed 45 minutes later the Dow Jones Industrial Average had turned around by nearly 400 points.

To many market participants, the timing of the Fed's bold move suggested it knew something very disturbing. Another financial institution was in grave trouble. If the markets did not stabilise before the weekend, it would be forced to collapse with potentially devastating consequences for the world economy.

"It was very cleverly timed," says one seasoned Fed watcher. "By moving just before the close that day they got the maximum response in financial markets. The fact that the next day was a Friday also helped – it kept the momentum going into the weekend."

But Federal Reserve officials dismiss such talk: Monetary policy is rarely dictated by the needs of single institutions, however serious the systemic risk, they say.

More important than fears about any single bank or hedge fund, they add, were the extraordinary dislocations in markets as a whole in that fateful week. Even the most liquid and safest of markets simply froze, as paralysed investors refused to buy or sell.

A reliable indicator of investors' attitude to risk is the gap or "spread" between yields on certain types of risk-carrying bonds, and those on riskless Treasury bonds. The week the Fed cut interest rates, the spread between the yield on high-yielding (junk) bonds over 10-year Treasuries soared over 600 basis points, up from a low of 280 basis points in April.

And market watchers say even this October figure was artificially low, because virtually no trades were in fact taking place. If there had been any activity, the spread would surely have been much higher – perhaps up to 800 or 900 points – the kind of risk premium that investors demand only in a serious recession.

Even more strikingly, investors were even shying away from relatively risk-free securities if they were not traded in the most liquid of markets.

In short, as Mr Greenspan later said, the convulsions that followed the Russian collapse in August and the LTCM crisis were seizing up markets for all kinds of

heavily traded financial instruments.

In the weeks that followed that second rate cut, conditions gradually began to stabilise. Opinions differ about how important the rate cut was. Many monetary officials think markets might have gradually unfrozen of their own accord, but believe the dramatic urgency of the October cut signalled the Fed was ready to wade in.

Other factors undoubtedly contributed to the subsequent return to something close to normality: Japanese banking reform and fiscal stimulus, an IMF-led loan for Brazil, signs of a halt to the collapse in some of the worst-hit Asian countries. But the timing of the Fed's actions suggest they were probably pivotal.

Not that anyone claims the US saved the world. The mood of many officials in Washington is one of temporary relief at having dodged a bullet in 1998. No one is confident there will not be more in 1999.

The first of these two reports appeared in yesterday's Financial Times.

## Hopes for Mexican budget agreement

By Andrew Downie  
in Mexico City

Officials from the Mexican Treasury and main political parties yesterday struggled to negotiate a new financial package that would prevent constitutional confusion.

With little more than 24 hours to go before the expiry of the 1998 budget deadline, government officials said they expected to reach an accord late yesterday. One said the two sides had tentatively agreed to raise funds by cancelling a proposed reduction in alcohol tax and by phasing in a cut in company tax. The government agreed to a small cut in spending, said the official.

"Anything can happen but we think that basically it is done," said the chief Treasury spokesman, Marco Provencio.

The accord would end the most protracted budget stalemate in recent history. Mexico has lost billions of dollars in revenue because of the fall in world oil prices – a third of its income derives from petroleum – and the government of President Ernesto Zedillo has struggled to come up with novel ways to make up the shortfall.

So far, the government has sanctioned a rise in public transport fares, raised petrol prices by 15 per cent and liberalised long-standing price controls on some basic foodstuffs, including support that for decades made the humble tortilla affordable to even the poorest Mexicans.

However, other proposals – including a highly contentious plan to tax telephone service – were dismissed by the opposition and the three main parties have been unable to agree on an alternative.

The main opposition National Action party rejected new taxes and the government, which is adamant the fiscal deficit must remain at 1.25 per cent of gross domestic product, refused to entertain the idea of spending cuts.

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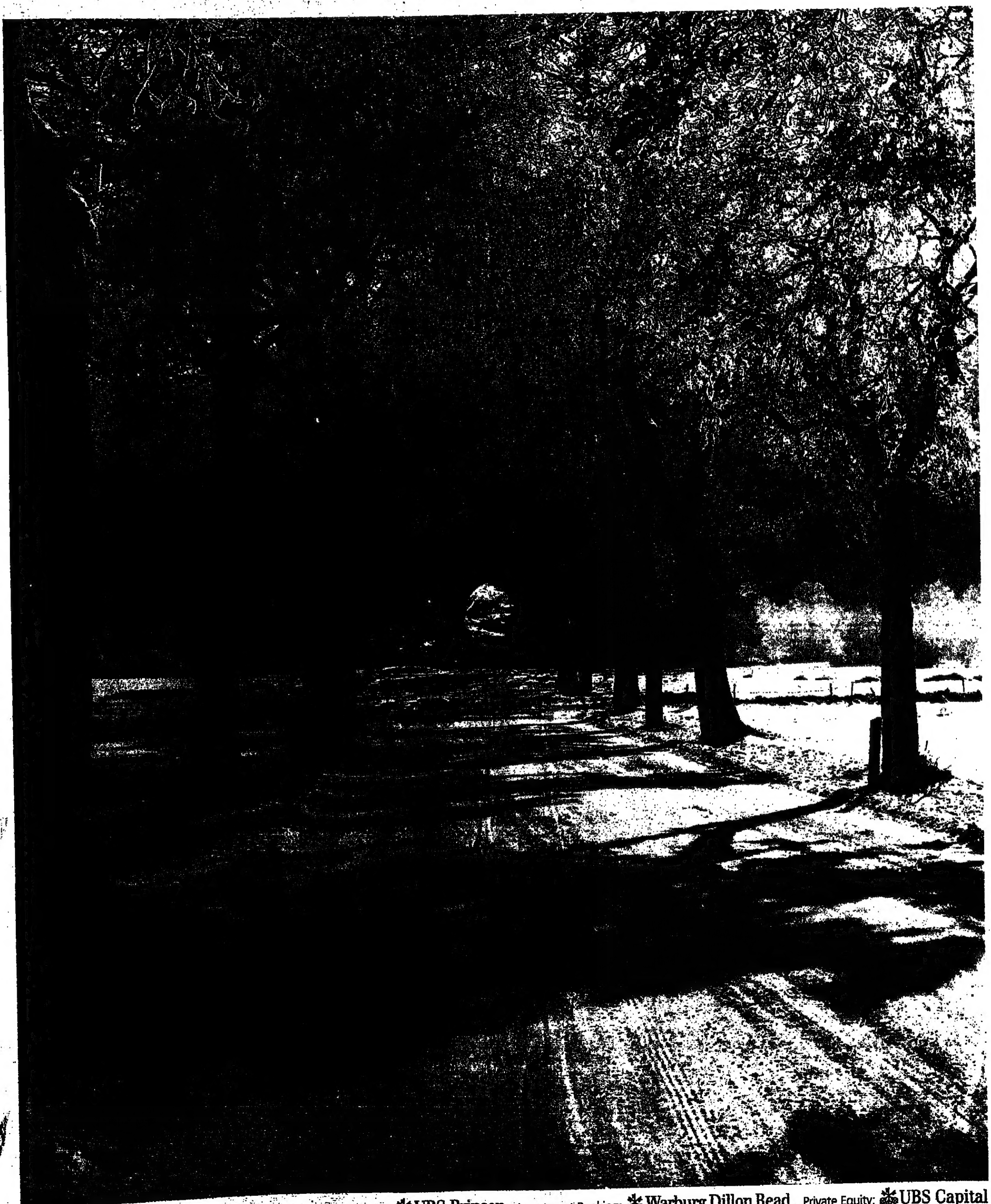
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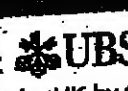



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## BRITAIN

## Prescott in fight to save Brown aide

By George Parker,  
Political Correspondent

John Prescott, deputy prime minister, is backing attempts by Gordon Brown, the chancellor of the exchequer, to save the job of his controversial press secretary, Charlie Whelan.

Downing Street wants Mr Brown to sack his aide, widely suspected of leaking details of the secret home loan that led to the downfall of Peter Mandelson, trade secretary.

But in a sign of a strengthening Prescott-Brown axis in the cabinet, the deputy prime minister believes there are no grounds for sacking Mr Whelan. One Prescott ally said: "No one has proved anything against him, so I don't see how he can be sacked."

Mr Whelan's future has turned into a power struggle between Tony Blair, prime minister, who is furious over the forced resignation of his closest cabinet colleague, and the chancellor.

Mr Brown's position will be strengthened by the support of Mr Prescott, who sees Mr Mandelson's departure as a chance for the government to reconnect itself to its traditional roots. Mr Prescott praised Mr Brown's use of public expenditure to "uphold the economy in the traditional Keynesian way", and spoke of the need for continued interventionism in government. His officials stressed he was not implying a change in economic policy, although many leftwing MPs were delighted by the old-style Labour language.

Margaret Beckett, leader of the House of Commons, joined the fray, saying some public spending programmes could be brought forward, if necessary, to bolster demand in the economy.

Mr Prescott's aides said his comments had been cleared with Mr Brown, and were intended to show that ministers were co-operating

and ensuring the business of government continued. However, they were interpreted as an attempt by both men to present themselves as upholders of Labour's traditional values.

Mr Prescott is out to reassert his authority in the government. He was furious that Mr Blair kept him out of the loop last month over his plans to extend relations with the Liberal Democrats - a project he despises.

Now it is clear he is developing a powerful alliance with Mr Brown that will act as a new centre of gravity in the cabinet. Although both believe in modernisation of the Labour party, they also retain a belief in an element of redistribution of wealth and of the need for an active government role in the economy. The Prescott-Brown axis is an unlikely combination, given the frosty relations between them before the general election.

Mr Prescott was furious that Mr Brown seemed determined to seize control of all aspects of economic management, and fought a fierce rearguard action. But since the election Mr Brown has tried to repair the damage. Mr Prescott's department of environment, transport and the regions has been given a wide-ranging remit of regional development and other economic levers.

Rhodri Morgan, who is campaigning to become leader of the Welsh Labour party, claimed the two men were hoping to increase their influence in the wake of Mr Mandelson's resignation. "Mr Blair will now have to listen to a wider number of sources of advice, rather than just taking advice from one source."

Mr Mandelson's departure removes from the cabinet one of the leading advocates of co-operation between Labour and the Liberal Democrats; Mr Prescott disapproves of the initiative and could step up his opposition.

## Blair battles to get the balance right on Europe

New Commission will soon be chosen but PM is unlikely to be swayed by notion that jobs should go to socialists. Robert Peston reports

Tony Blair's crusade to be in the van of the European Union enters its most important phase early next year, with negotiations over the appointment of a new European Commission.

And in the inevitable unseemly horse-trading, he has only two main aims: to secure maximum reward for British candidates while moving the EU towards a UK agenda of economic deregulation and foreign policy co-ordination.

His colleagues said he would not be led astray by a romantic notion that spoils should go to socialists.

He is said by them to be attracted, for example, to the idea of appointing Chris Patten, a Tory and the last Hong Kong governor, to the important new job of European foreign policy "high representative".

The prime minister also wants to ensure that the successful candidate for the top job, Commission president, is "sympathetic to our economic reform agenda", said a government member.

This is crucial to Mr Blair's hopes of taking the UK into the euro early in the next century, because he would find it impossible if the EU were set on an overt course of setting common rates for general taxes, raising social costs for companies or increasing labour market rigidities.

He has been advised that when decisions are taken in June - or earlier if the stand-off between the Com-

mission and European parliament over the 1998 budget escalates into crisis - the presidency will go to a southern European. "It's their turn," said a minister.

So Mr Blair's ideal candidate would be Antonio Guterres, the Portuguese prime minister, who was Bialrite before Mr Blair. "They get on extremely well," said a minister. "He could be a fantastic Commission president."

The problem for Mr Blair is that so far Mr Guterres has indicated he would rather not stand, for a mixture of personal and domestic political reasons.

Downing Street is unclear whether this is because he wishes to lead his party in the next Portuguese general election, due in the autumn, or whether he is being coy because he recognises that his chances of obtaining the Commission presidency would be damaged if he showed his hand too soon.

"There is a long history of early favourites for the job getting knocked out," said a government member.

In the absence of Mr Guterres, Mr Blair would probably support Romano Prodi, the former Italian prime minister.

Another possible southern European candidate, Javier Solana, the Spanish Nato secretary general, would also be seen as acceptable by the UK. However, British officials fear Mr Solana's well-known US sympathies could alien-

ate other countries.

On the other hand, there are two potential nominees Mr Blair hopes will not be in the frame, said a minister. He mistrusts the allegedly old-left instincts of Felipe Gonzalez, the former Spanish premier, and is said to be "appalled" by the possibility - albeit remote - that Oskar Lafontaine, the German finance minister, may be proposed.

Mr Lafontaine has embarrassed Mr Blair in the two months since a red-green coalition took power in Germany by promoting a tax harmonisation agenda inimical to the UK.

"Tony is going to have to talk to Schröder [the German chancellor] about whether he really wants to shoot Lafontaine off to Brussels," said a government member. "It will not be an easy conversation."

Choosing the British candidates for the lesser jobs is no less problematic. Mr Blair has signalled he feels no obligation to accept William Hague's nomination, Alastair Goodlad, for a junior commission post to be made vacant by the retirement next year of former Conservative minister, Sir Leon Brittan.

The idea that there is a convention on this is poppycock, said an official. He said John Major, the previous prime minister, blocked the appointment of Neil Kinnock, Labour's nominee, for two years in the early 1990s and Jim Callaghan



Tony Blair's favourite for top Commission job: Portugal's prime minister Antonio Guterres. Reuters

appointed Christopher Tugendhat 20 years ago against the wishes of Margaret Thatcher, then Tory leader.

Mr Blair has been advised that Mr Patten, a former Tory party chairman, would be interested in the post of EU foreign and security policy co-ordinator and spokesman, and will try to give coherence to the EU in this area traditionally characterised by disunity.

The appointment of Mr Patten, an unabashed pro-European in a Conservative party moving in a Eurosceptic direction, would be a boon to Mr Blair in high-

lighting Tory divisions on Europe. However, a government member said Mr Patten and Mr Blair had yet to have talks about the post.

When they do, the prime minister will try not to deliver a snub to Mr Kinnock, a former labour leader and transport commissioner. Mr Kinnock is understood to be lobbying to become a Commission vice-president for external affairs.

But ultimately Mr Blair will not back anyone for sentimental reasons: in the trenchant words of a minister: "He will do what's good for him and for the UK. Nothing else will count."

## NI peace brokers receive new year honours

By George Parker in London

John Major, the former prime minister, was among a host of people to receive honours today for their part in bringing about the Northern Ireland peace agreement.

Mr Major was made a Companion of Honour, and there were awards for the international triumvirate who helped to broker the Good Friday agreement.

George Mitchell, the former United States senator, Gen John de Chastelain, from Canada, and Harri Holkeri, the former Finnish premier, were in charge of the talks process that led to the creation of the new all-party Stormont assembly.

The Foreign Office announced it was making Mr Mitchell a Grand Knight of the Order of the British Empire, which is an honorary title.

General de Chastelain, one of his co-chairmen, was made a Companion of Honour and Mr Holkeri, who helped preside over the talks, received an honorary knighthood.

"The honours list underlines the importance the prime minister attaches to making progress in Northern Ireland in the coming year," his spokesman said.

The business community also received its share of the new year's honours. Sir Alex Trotman of Ford was made a life peer, while Victor Black, deputy chairman of Great Universal Stores, was knighted.

Others to receive knighthoods included John Guinness, of RNFL, Ian Gheon of Nissan, George Mathewson, of the Royal Bank of Scotland, and John Kemp-Welch, chairman of the London Stock Exchange.

In the arts, Nigel Hawthorne received a knighthood, a suitable title for an actor who made his name playing the smooth-talking Sir Humphrey in the TV comedy *Yes, Minister*.

## City firms seek advice on Jefri ruling

By Jim Kelly in London

The Big Five professional services firms are to seek top-level legal advice about the repercussions of a Lords judgment on the use of "Chinese walls" to protect clients' interests.

It is understood the firms - PricewaterhouseCoopers, Ernst & Young, KPMG, Deloitte & Touche and Arthur Andersen - are dis-

cussing a plan to approach leading counsel to set out the judgment's implications.

"We all understand the importance of the issues - especially as the firms grow and integrate globally and consider working alongside lawyers and other professionals," said a risk management partner at one of the Big Five. While the opinion of a top court lawyer on the judgment would not have

the force of law, the firms would be able to rely on it in part if they faced legal action from clients who felt their interests were not being properly safeguarded.

In the case in question, Prince Jefri of Brunei successfully challenged KPMG's decision to join an inquiry into the sultanate's finances. KPMG once worked personally for Prince Jefri who was a target of the inquiry. The

case hinged on the effectiveness of Chinese walls.

In a 16-page judgment Lord Millett pointed to guidelines laid down by the Financial Services Authority and the Law Commission on how Chinese walls should be constructed. He said such walls could not be *ad hoc* but established "organisational arrangements".

The Big Five will also want to know to what extent

Lord Millett's judgment might apply to special cases like that of Prince Jefri, where there is a direct conflict of interest in a legal action. "Does it apply more widely - we do need to know," said the partner.

A fundamental rethink on Chinese walls could have repercussions for the firms due to conflicts of interest arising from consolidation in the sector.

Strangers are just friends you don't know.

Make yourself heard.

ERICSSON

New year

You have ended  
your objectives in  
New Year in with  
the new millennium



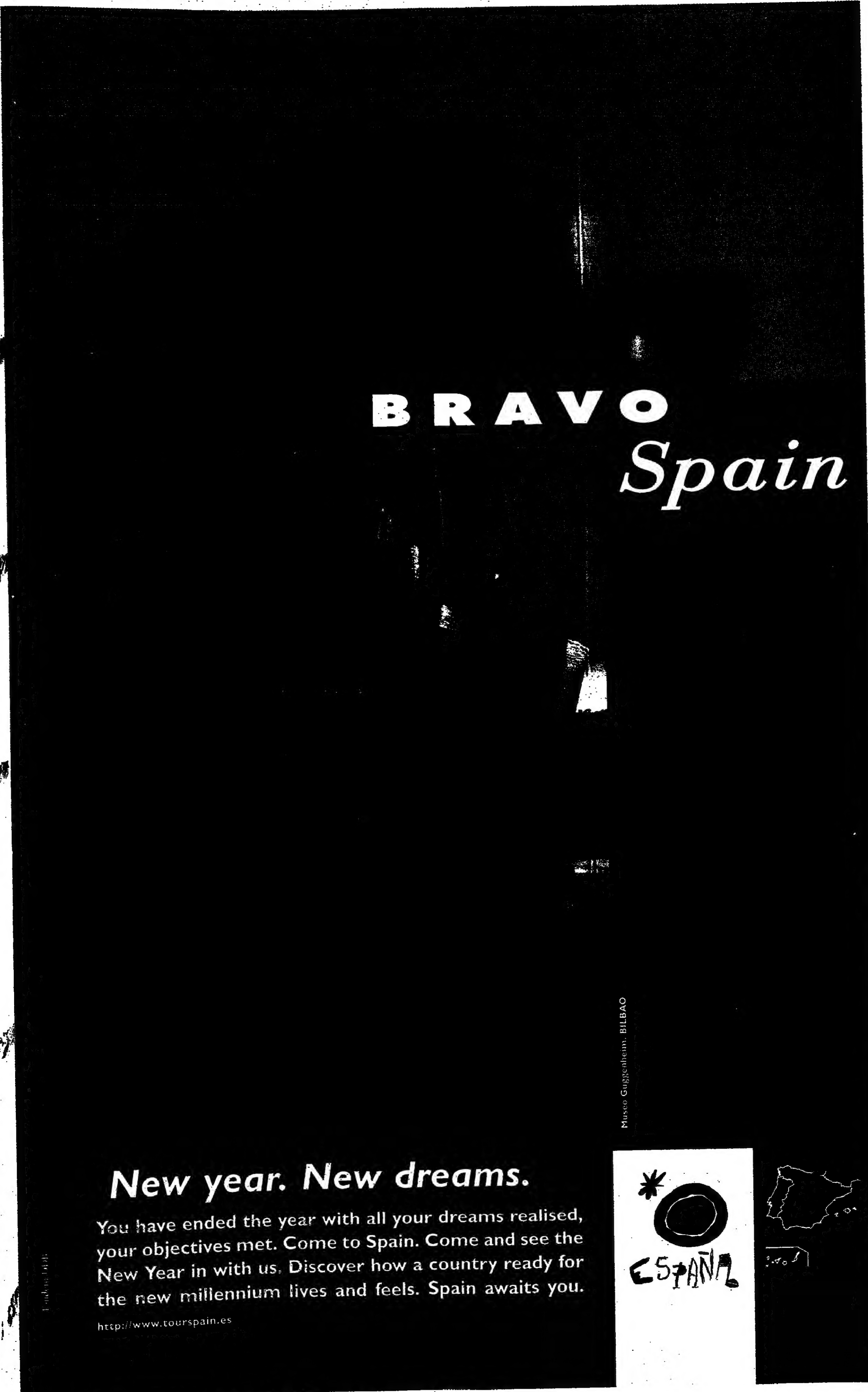
مكتبة الادب

FRIDAY JANUARY 1 1999

# NI peace brokers receive new year honours

By George Finkbe in London

Two men who brokered a peace agreement between the Irish Republican Army and the British government have been awarded the New Year Honours. The men, who were instrumental in the signing of the Good Friday Agreement, are being recognised for their services to the state. The honours are part of a tradition of rewarding individuals for their contributions to the country. The men, who were instrumental in the signing of the Good Friday Agreement, are being recognised for their services to the state. The honours are part of a tradition of rewarding individuals for their contributions to the country.



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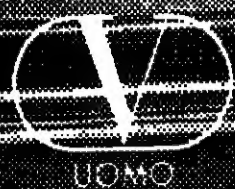
<http://www.tourspain.es>

Museo Guggenheim, BILBAO



LESSON





Brought up  
by an alarm

Caused with not  
much a row abo

SCHE  
The day  
2010.01.01

Ar  
Guide

# VALENTINO

174 SLOANE STREET, LONDON

PHOTO: STEVEN KLEIN

هنا من الال



## THE ARTS

## CINEMA

Brought up short  
by an alarming trip

Nigel Andrews survives an overdose of Scottish self-laceration

Are portmanteau movies a good idea? Books of short stories make sense since the tales can be sampled at will. You can crackle open the pages, at intervals of days or months, whenever a new hunger for the author occurs.

But watching a multi-story structure like *The Acid House* on the large screen you think, "Why am I being dragged behind the runaway brain of Irvine Welsh spotting Welsh for three unrelated tales of sex, drugs and profanity?" To argumentative readers saying "This is the video age, you can sample it just like a book on the small screen" I reply, "Not if you hire the video overnight. And you surely wouldn't want to buy it."

Scottish self-laceration, even so, is becoming a fascinating cultural phenomenon. Welsh is right up there effing and blinding behind James Kelman and company, as this product exemplifies. In one tale a man is turned into a fly by God, thereby legitimising scenes of vomiting and being swatted to death. In story two a meek husband is humiliated by a cuckolding intruder. And the title tale, the best and longest, is a Scottish take on *Look Who's Talking* by way of *The Exorcist*.

Hampstead-accented trends Martin Clunes and Jemma Redgrave - God knows what they are doing in Scotland, but with this author God knows a lot that we don't - are shocked by their baby's free-swearing precocity. They little realise that he has swapped personalities with hospitalised acid-junkie Ewen Brem-

ner. Bremner was born to play Welsh characters (as in Irvine, not Britain's other *fretful dominion*). His face is a febrile jelly shaken by the ineffable; his long-limbed bony body is that of Nosferatu reborn; his acting is the best that British cinema can currently produce.

## THE ACID HOUSE

Paul McGuigan

## STAR TREK INSURRECTION

Jonathan Frakes

## SITCOM

François Ozon

## FASSBINDER AND TRIER

National Film Theatre

Paul McGuigan, who directed all three tales, films Bremner in an alternation of reposed still shots and woefully manic close-ups. It is hilarious and so are the scenes with Bremner's baby alter ego. This lifelike automaton tot looks like *Child's Play*'s "Chucky" after a bad night on the town. As any parents would, Redgrave and Clunes try to interpret his obscene ravings as signs of a gifted infant prodigy.

This story is funny, alarming, and believable even in its venturesome absurdity. Before that, though, we have an hour of catch-as-catch-can narrative busking, with non-optional whimsy. I tend to curl into a ball

whenever "God" appears in a modern-dress movie (here played by Maurice Rooves). It is either a desperate authorial device to extend the limits of the possible or it announces "Coconut shy time for divinity-resenting Celts or Catholics".

The *Star Trek* saga has stopped numbering its sequels, which is fine by me since I have stopped counting them. Only during outbreaks of insomnia, when my mind does cartwheels at four in the morning, do I solicit drowsiness by ruminating Captain Kirk operas. "Star Trek 1, Enterprise chases Klingons. Star Trek 2, Enterprise chases Klingons. Star Trek 3, Klingons chase Enterprise... Zzzz."

It works better than sheep and better still now that Captain Picard (Patrick Stewart) has taken over, jettisoning William Shatner's campy loquacity. I nodded off twice during *Star Trek Insurrection*, awoken on each occasion by an exploding spaceship. The plot concerns a happy, anti-technological rural commune on a distant planet - Amish in space - who are threatened with eviction by wrinkle-skinned baddies led by F. Murray Abraham. The wickedness is revealed early when our friendly android Data (Brent Spiner) malfunctions during a Federation-sponsored observation programme and the Federation's first principle of non-intervention in the indigenous life of other planets... Zzzz.

What did help to keep me



Born to play Irvine Welsh characters: Ewen Bremner as the crazed junkie in 'The Acid House', with Ariens Cockburn as Kirsty

awake was wondering why Data, a US-accented android, is pronounced "Dayta" rather than "Datta". Did ex-Royal Shakespeare actor Stewart, playing his boss, insist on this unAmerican locution? Or in a Federation-dominated future do we all observe Oxford English Dictionary pronunciation? Best to sleep on these matters.

It is impossible to sleep during *Sitcom*, even after a heavy Christmas. François Ozon's film is a crash course in guerrilla erotica. You never know what will come next, or who, in this tale of a French family whose life crack open like boiled eggs when

father brings home a laboratory rat.

The rodent's presence turns them into living experiments. Sonny suddenly announces that he is gay and holds orgies in his room. Crippled daughter starts to explore S-and-M. Mother, who has never explored anything darker than M and S, makes a seduction play for sonny. And father has a singular encounter with a microwave.

The film earns bought out of 10 for originality. Its *épater le bourgeois* plot is just Bunuel's *Discret Charm* with a dash of Pasolini's *Theorem* (the rat playing Terence Stamp). But its sex con-

tent, rising to a surprise hardcore moment midway, should alone be enough to fill five London arthouses over the New Year.

For real bourgeois-baiting no one surpassed Rainer Werner Fassbinder. The National Film Theatre's full-scale retrospective begins this week and extends across three months. More presently on these pages about the workaholic *underground* who made the most colourfully subversive, deceptively primitivist social dramas of the late century.

By a stroke of inspiration the NPT has scheduled a Lars Von Trier season for February. Since Trier is the closest that posterity

has produced to a Fassbinder soul twin, we can re-experience the creation of a key postmodern film movement that we should probably call *Compassionate Absurdism*.

Watch RWF's movie side by side with LVT's watch *Fear Eats The Soul* next to *Breaking The Waves* or *The Merchant Of Four Seasons* next to *The Element Of Crime*, and you see that these two directors went further than any other Euro-modern towards reinventing melodrama. In their hands it gathered - wit, intelligence, self-reflexivity and a caustic, cosmic reverberance.

Cockerel with not  
much to crow about

## OPERA

## DAVID MURRAY

The Golden Cockerel  
Sadler's Wells, London EC1

At the new Sadler's Wells Theatre, which is still not quite finished, the Royal Opera - of which one might say the same - is performing Rimsky-Korsakov's "dramatised fable" *The Golden Cockerel* (after Pushkin), the mock-somber force which was his last opera. In principle, an excellent choice for Christmas show that is to have 14 performances: funny, colourful, cod-dramatic.

An excellently chosen cast, too - at least the first one, whom we heard on opening night; they will alternate with a second team. Rosdestvensky was to have conducted the first, and may do later when he recovers from flu. Vladimir Jurowski, who was down to conduct later performances anyway, had to stand in for him after a single rehearsal. That was enough to excuse some nagging lack of co-ordination between singers and orchestra.

Jurowski's treatment of the score was warmly idiomatic, if weak on theatrical urgency. The leading singers were in splendid voice: Pasta Burchuladze's richly bemused King Dodon, Elena Kelesidi's bewitching Queen of Shemakha - no longer our familiar "Shemakhan" - the change has come along with the switch of title from French. Cog d'or to the English version, though, what is actually sung here is Russian.

The fly in the ointment, however,

is Tim Hopkins' production. This was a joint commission with the Teatro dell'Opera di Roma, where it was seen some three years ago. Did anybody from Covent Garden go to look at it? In Anthony Baker's chilly box-set it looks grey, stolid, unconvincing and unfunny, and it never draws upon its performers' lively skills. Rather, it merely counts on their uncertain intuitions to fill the gaping holes left by the production.

The first-night audience booed it roundly, and quite right too. This is a "concept" production, with just two concepts. One is that sleepy Dodon's kingdom should be confined to his large bed in Act 1, expanded to a hospital ward with *sofa* beds for Act 2, and faded into a grey void for Act 3. So much for lively satire and picturesque stage-colour, on which Rimsky certainly counted.

The other, dimly based on the Astrologer's teasing lines at the end - he and the Queen have been the only "real people" in the fiction, he says - is to make him and the Queen haunt the action throughout, to no significant purpose. The effect is stagey, self-conscious and soon wearisome, though Jean-Paul Fouchécourt's Astrologer is eerily piercing and other-worldly whenever he gets to sing.

The actors are cruelly under-directed from start to finish. Burchuladze shows a ripe humorous potential, but is given just nothing to do but mug; nor Kelesidi's Queen either, left to fill out her extended seduction-aria in Act 2 with repetitive natch-girl bumps and grinds; nor the doomed, dim-witted Princess (stylishly sung by Ilya Levinsky and



Bewitching: Elena Kelesidi as the Queen of Shemakha

Garry Magee), who may never before have been so under-exploited for comedy. The mechanical routines assigned to the chorus, Dodon's infinitely credulous subjects, aren't funny either.

Hopkins seems to have no knack at all for working with actors. What does he think people come to live opera for? I fear he may have spoiled the Royal Opera's Christmas, which really needed a success.

Shakespearian view of  
sex and shopping

## THEATRE

## SARAH HEMMING

The Two Gentlemen of Verona  
Theatre Royal, London EC2

The Reduced Shakespeare Company, the Californian troupe that specialises in high-speed tours of the canon, once observed that since the Bard wrote 37 plays, he was bound to have the occasional off day. *The Two Gentlemen of Verona* is often seen as a case in point.

This early comedy about two friends, the fickle Proteus and the loyal Valentine, is crafted skilfully but can look formulaic. In many ways it seems to be a dry run for so many better, later comedies on love, friendship and betrayal, and it has a troublesome ending in which the near rape by Proteus of Valentine's girl is followed moments later by forgiveness all round. But it does also have a spirit of its own, an ability to conjure the tumult and confusion of young love. For the director, this poses a challenge: how to stage it to bring out its symmetry, humour and volatile mood, without having it look predictable or trite.

In the 1991 RSC production, David Thacker's inspired approach was to set it in the 1980s and lace the whole thing with Cole Porter

love songs, which captured the giddy rapture of foolish young love. Edward Hall, in his intelligent new RSC production, also goes for a 20th century setting, transporting the play to Italy. Here, the self-absorption of the lovers is matched by their evident dedication to shopping - a furrowed brow looks so much better in a well-cut coat and top-of-the-range shoes, after all. This brings the youth and freshness of the lovers into close range and enables Hall to enliven the production with comic touches to keep it buoyant.

It is a breezy, stylish production, peppered with nice comic moments. There is a running gag about the fastidiousness of Silvia's father, and when Proteus is agonising over his desire to drop Julia and chase Silvia, he does so over a bottle of beer from the minibar. Tom Goodman-Hill's Valentine, all floppy red hair and tediously earnest pronouncements on love at the outset, acquires real dignity at the end. Dominic Rowan's capricious Proteus begins by enjoying the drama of his own dilemma, but ably suggests that his conscience is sticking to him as the going gets tougher, making him increasingly desperate.

Poppy Miller's spilt Silvia is a bit of a mix to begin with, but reveals true stead-

fastness beneath, while Lesley Vickarage's rather haughty Julia is clearly caught off guard by the intensity of her feelings. John Douglas's wide-boy servant Speed and Mark Hadfield's maudlin Laurence are funny.

The bitter-sweet ending is pulled off by having the now whey-faced lovers embrace with the favour of people who have just emerged alive from a crash. The production has many shortcomings, however. The emphasis on the playfulness of the piece is at times overdone, and means certain essentials appear to have been overlooked. The relationship between Valentine and Proteus never seems close enough to make sense of the blows dealt it by desire for the opposite sex. The infatuated desire of the lovers for one another is not tangible, and nothing is made of Proteus's interest in the disguised Julia. And, in places, the lovers' rambling is just plain tedious.

All in all, though, it is a pleasing evening, but one also feels a certain sympathy for Laurence's dog Crab, who sat happily enough for the most part, but clearly felt the urge to be off on occasions.

Sponsored by Big Steak Pubs and Whisky Warehouse

INTERNATIONAL  
Arts  
Guide

## CHICAGO

EXHIBITION  
Art Institute Of Chicago  
Tel: 1-312-443 3600  
www.artic.edu

Julia Margaret Cameron's Women: 60 vintage prints of Victorian subjects such as Julia Jackson, mother of Virginia Woolf, and Alice Liddell. The exhibition will travel to San Francisco; to Jan 3

## COLOGNE

OPERA  
Oper der Stadt  
Tel: 49-221-221 8240  
Die Vögel: first modern staging for Walter Braunfels's opera. Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Weil and staged by David Mouchtar-Samoral; Jan 2

## FRANKFURT

EXHIBITION  
Schirn Kunsthalle  
Tel: 49-69-299 8820

Alberto Giacometti: retrospective of work by the Swiss sculptor and painter. Also featuring prints and drawings. It charts Giacometti's artistic output from his early years in 1920s Paris to his death in 1966; to Jan 3

## LONDON

EXHIBITION  
Royal Academy of Arts  
Tel: 44-171-300 8000  
Picasso: Sculptor and Painter in Clay. This first major exhibition of Picasso's ceramics will include around 100 pieces, many of which have never before been exhibited. They will be shown with some paintings and sculptures, demonstrating how Picasso developed his ideas across different media; to Jan 1

## THEATRE

Albany  
Tel: 44-171-876 1115  
Mr Puntilla and his man Matti: Kathryn Hunter's production of Brecht's satirical comedy moves from the Almeida Theatre to the West End. Dec 31; Jan 1, 2, 4, 5

## MUNICH

CONCERT  
Philharmonie Gasteig  
Tel: 49-89-5481 8181

Munich Philharmonic Orchestra: conducted by Milan Horvat in Beethoven's Symphony No. 9; Dec 31

## NEW YORK

CONCERTS  
Avery Fisher Hall, Lincoln Center  
Tel: 1-212-875 5030  
www.lincolncenter.org  
New York Philharmonic: conducted by Kurt Masur in a New Year's Eve Gala, with a programme including works by the three Strausses. With soprano Deborah Voigt and Noemi Nadelman; Dec 31

EXHIBITION  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
Deges Photographs: bringing together 35-40 photographs, most of which were made in the 1890s. Mainly they are figure studies, self-portraits and portraits of the artist's circle; to Jan 3

OPERA  
Metropolitan Opera, Lincoln Center  
Tel: 1-212-362 8000  
www.metopera.org  
Die Fledermaus: by J. Strauss. Revival conducted by Patrick Summers. Cast includes Carol Vaness, Jochen Kowalek and Bo Skovhus; Dec 31; Jan 2

## OTTAWA

EXHIBITION

National Gallery of Canada  
Tel: 1-613-993 7985  
Songs on Stone: James McNeill Whistler and the Art of Lithography. Includes around 200 works by the American expatriate, with drawings, etchings and paintings; to Jan 3

## PARIS

EXHIBITIONS  
Grand Palais  
Tel: 33-1-4413 1730  
Gustave Moreau: more than 140 works by the Symbolist painter, held in high esteem by his literary contemporaries. Includes studies and drawings as well as oils, many of them depictions of historical and mythical subjects; to Jan 4

Musée d'Orsay  
Tel: 33-1-4049 4814  
www.musee-orsay.fr  
● Millet/Van Gogh: display of 65 works brought together to demonstrate the influence of Millet on the work of Van Gogh; to Jan 3

● Stéphane Mallarmé (1842-1898): retrospective exploring the work of the French Symbolist poet, and his influential relationships with his literary and artistic contemporaries; to Jan 3

Musée du Louvre  
Tel: 33-1-4020 5151  
www.louvre.fr  
Portraits from Roman Egypt: touring exhibition of mummy portraits, originated at the British Museum. Painted on wooden panels, linen shrouds and plaster

masks, they were created during the first three centuries of Roman rule in Egypt; to Jan 4

## PRAGUE

THEATRE  
National Theatre of Prague  
Tel: 420-2-2108 0131  
www.nat.cz/nd  
The Servant of Two Masters: by Carlo Goldoni. Directed by Ivan Rajmont; Dec 31

## PROVIDENCE

EXHIBITION  
The RISD Museum  
Gifts of the Nile: Ancient Egyptian Faience. Display of ceramics, known as faience, a mixture worked by the Egyptians and regarded by them as magical. Brings together over 200 works, including statues of kings and gods, animals, and inlaid boxes ranging over 5000 years; to Jan 3

## SAN FRANCISCO

CONCERT  
Davies Symphony Hall  
Tel: 1-415-864 6000  
www.sfsymphony.org  
San Francisco Symphony Orchestra: conducted by Peter Guth in a Viennese gala concert, with soprano Izabela Labuda; Dec 31

## VIENNA

CONCERT  
Musikverein  
Tel: 43-1-5058 6810  
Vienna Philharmonic Orchestra:

conducted by Lorin Maazel in a New Year's Day concert which marks two historic anniversaries: the 160th of the death of Johann Strauss the elder, and the 100th of the death of Johann Strauss the younger; Jan 1

## OPERA

Staatsoper  
Tel: 43-1-51444 2980  
Ernani: by Verdi. Conducted by Seiji Ozawa in a new staging by Graham Vick; Jan 3

## WASHINGTON

EXHIBITIONS  
National Gallery of Art  
Tel: 1-202-737 4215  
www.nga.gov  
Van Gogh's Van Gogh: 70 paintings loaned by the Van Gogh Museum in Amsterdam. Includes such icons as The Potato Eaters (1885), Self-Portrait as an Artist (1888), The Harvest (1888) and Wheatfield with Crows (1890); to Jan 3

Philippe Collection  
Tel: 1-202-387 2151  
Impressionists in Winter: Effets de Neige. Inspired by Sisley's Snow at Louveciennes, this display includes 62 works from 44 collections. Artists represented include Monet, Pissarro, Caillebotte, Gauguin and Renoir; to Jan 3

## OPERA

Washington Opera, Kennedy Center  
Tel: 1-202-295 2400  
www.dc-opera.org  
Die Entführung aus dem Serail:

by Mozart. L.A. Opera production by Michael Hampel, conducted here by Heinz Fricke; Eisenhower Theater; Dec 31; Jan 3

## ZURICH

EXHIBITION  
Kunsthaus Zurich  
Tel: 41-1-251 6765  
Max Beckmann and Paris: more than 100 masterpieces of modern art from public and private collections around the world. Works by Beckmann are shown alongside paintings by Matisse, Picasso, Braque, Léger and Rouault; to Jan 3

## TV AND RADIO

● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International  
Monday to Friday, GMT:

08.30: Moneyline with Lou Dobbs  
13.30: Business Asia  
18.30: World Business Today  
22.00: World Business Today Update

● Business/Market Reports:  
05.07: 06.07: 07.07: 08.20: 09.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20.

At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.



## COMMENT &amp; ANALYSIS

SAMUEL BRITTAN  
ECONOMIC VIEWPOINT

## Anatomy of slumps

Large recessions are not just fluctuations: they inflict 'semi-permanent damage', but they cannot be forecast

At a time of widespread distrust of economic research, the last and posthumous work of Christopher Dow stands as a landmark of what can still be done.

Dow was assistant secretary general, in charge of economics, at the Organisation for Economic Co-operation and Development and then an executive director of the Bank of England. After he retired from the Bank in 1981 he continued to work intensively as an applied economist, not only looking at numbers but asking fundamental questions about what they meant and how the economy worked. He just managed to finish his last work before he died at the age of 82. If there is such a thing as an economic saint, he was it.

Dow's last work should be a model, even to those who disagree with it, of how such research should be conducted and explained. He is rigorous and makes use of econometrics where applicable. But instead of throwing at us a few equations (even when such equations are valid they usually account for only a limited proportion of the variations analysed), his own work is, in the vogue phrase, completely "transparent". It is also brought to life with lots of comprehensible charts and tables.

Since capitalism has been exposed to boom and bust for centuries, the fundamental question is how much they matter. Dow defines a major recession - of which there have been five in the UK since 1920 - as one in which output does not merely fall behind trend but drops absolutely. Such recessions do matter because they displace the trend itself

(see chart). Economies do have a natural tendency to revert to a trend rate of growth but they climb from a lower starting point and the lost output is not recovered except through fortunate accidents or unusually successful policy.

As a result of the last three recessions Dow believes that British output was, by 1993, some 36 per cent below the level suggested by the previous trend. But he does not regard this shortfall as a scandalous policy failure and - unlike some undergraduate Keynesians - he does not think that the shortfall can be made up by an enormous boost to demand.

Cautious as ever, he believes that the possibilities of re-expansion are limited by two factors. First, the "natural rate of unemployment" (a concept he reluctantly accepts) may itself have risen; second, there is the concept of speed limits. If the underlying trend growth rate is, say, just less than 3 per cent per annum, an attempt to grow after the end of a recession by more than a half or 1 per cent above this rate could run into bottlenecks. This could have an inflationary

effect even if the "natural rate" has not yet been reached.

The author will surprise some readers by his finding that the UK recessions of 1973-75, 1979-82, and 1989-93, in each of which output fell by a cumulative average of 10 per cent, were just as severe as the inter-war recessions of 1920-21 and 1929-32. An important chart shows that even if the inter-war recessions were no worse in terms of lost output, they had a much more severe effect on unemployment.

He also suggests that there were no severe recessions in the period 1860-1920, although there may have been a couple early in the 19th century. One possible conclusion is that the economy did not do too badly in the Victorian and Edwardian periods when no one tried to steer it. Alternatively, Dow's concept of a "severe recession" leaves out some of the forces that operate in sustained periods of stagnation or high unemployment.

Dow finds that severe recessions have had varying causes. The 1929-32 experience is traced to the decline in exports, itself a consequence of the

US-initiated world depression. The 1979-82 recession, at the start of the Thatcher term of office, is ascribed to a mixture of an export setback (itself reflecting a combination of world recession and the overshooting of sterling), the contractionary fiscal policy adopted by the new government and a superimposed "decline in business confidence". The last recession of 1989-93 is, somewhat surprisingly, ascribed to declining business confidence alone.

Dow concludes that such recessions cannot be forecast. His policy inference is that preventive action should be restricted to not provoking them - for example by a big fiscal clampdown at a time of depressed business conditions.

Moreover, he argues it is just as important to avoid excessive booms: they inevitably provoke corrective action which can push the economy over the brink. For unlike many of those who would regard themselves as in his camp, Dow does not think that ever-rising inflation can be tolerated.

Once a major recession has developed, he can only suggest fairly conventional, but cautious, fiscal and monetary stimulation. He refers to the limits imposed by the amount of available capacity or the possible atrophy of labour force skills and so on. These limits are inherently difficult to measure. Surely the way to impose speed limits is to monitor the movement of nominal demand, a concept he too quickly casts aside.

The author asks why growth did not get out of

hand and generate runaway inflation in the golden age up to 1973. He suggests as one reason the Bretton Woods system of fixed exchange rates. But if that system acted as a proxy for a monetary rule - until the inflationary financing of the Vietnam war - then the distance between Dow and the moderate monetarists is less than either side would like to think.

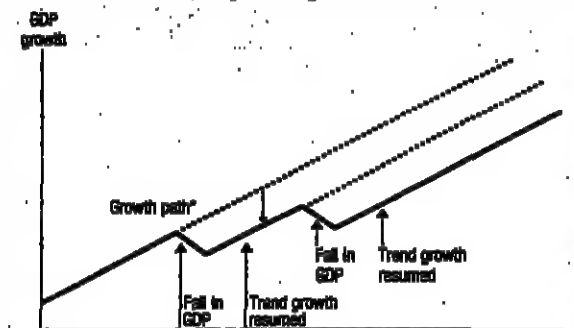
A volume of this scope inevitably provokes further questions. Dow rightly dismisses theories that attempt to explain severe recessions by excessively high real wages. The collapse of the American banking system at the beginning of the 1930s and the oil shock of the early 1970s hit the world economy through their effect on demand. But "high real wages" surely contribute to long-term problems, such as the recent persistence of high unemployment in continental Europe in both boom and slump. Moreover, it is not just wages that matter but all the costs of employing an hour's labour, including the now notorious social overheads and restrictions on working time, dismissal procedures and so on.

Finally, if each big downward shock racks the world or national output lower, how has the human race managed to achieve such rapid economic growth in the last few centuries? Did Dow really believe that if Sir Robert Walpole (the 18th century politician commonly regarded as the first British Prime Minister) and his successors had run an active monetary and fiscal policy, UK real national income would have been a multiple of its present level? The author guards his flank, however, by describing the loss of output in a severe recession as "semi-permanent", thus suggesting that there is more to investigate.

Whatever the caveats, Dow's study is one of the seminal books of the last few decades and needs to be studied by anyone who presumes to pronounce on economic policy.

*Major Recessions, Britain and the World, 1920-1993, Oxford University Press, £55.*

The Dow model of the cycle: irregular fluctuations with downward breaks in the trend



Source: Dow 1993



Christopher Dow  
Trend of growth at constant employment

## LETTERS TO THE EDITOR

## The real cost of supporting speculators in emerging markets

From Mr Harry Shutt.

Sir, Lex's suggestion (December 28) that the IMF should stop lending to support currencies at unsustainable exchange rates in Russia, Brazil etc. indicates a failure to grasp that such support is driven by a desire to give priority help to foreign short-term speculators investing in these emerging markets at the expense of the real economy.

Combined with the absence of exchange controls (also insisted on by the Fund) it ensures that domestic interest rates are kept at astronomical levels in order to defend the overvalued parity.

This in turn ensures that as long as the exchange rate is kept more or less stable (with the aid of judicious IMF-funded intervention in the market), holders of government Treasury bills at interest rates ranging from 40 per cent to 100 per cent make super-profits while local enterprise is strangled. government debt is pushed to ever more unfundable levels, public servants and pensioners go unpaid and millions more are subjected to destitution and premature death.

If the FT seriously wishes to save emerging markets from total catastrophe it must not only demand an

and to such criminally irresponsible support for speculators but call for implementation of emergency packages involving effective exchange controls and provision of affordable finance for viable local enterprises.

It, on the other hand, it continues to turn a blind eye to what is happening it is guilty of giving tacit support to what amounts to an official pyramid scheme financed by western taxpayers.

Harry Shutt,  
19 Tennyson Close,  
Horsham,  
West Sussex RH12 5PN, UK

## Unwilling citizen of Euroland

From Mr Peter Warwick.

Sir, Mr Christie's Euro-integrated culture ("Labour mobility a vital reason to defer Euro", Letters, December 19/20) scares me - bullfights in London and fried skylarks for dinner?

The tangle of beliefs, behaviours and passions that comprise Euro-culture is surely not to be preferred to the rich variety that we can sample or not as we wish.

Integration sounds ghastly and not a realistic aim. Amplified prayer calls, roast horse and bizarre games with tethered birds are for the fans. I would wish to be excused, content with my backward and unenlightened views on the new Europe.

Peter Warwick,  
Aldermoor,  
Stoney Cross,  
Nr Lyndhurst,  
Hants, UK

## Actuaries' central role in company wellbeing

From Mr P.N. Thornton.

Sir, Your leader (December 22) does not do justice to the role of the Appointed Actuary.

UK legislation requires each life insurance company to appoint an actuary, the Appointed Actuary, who has a number of statutory duties. Principal among these is to protect policyholders' interests and to see that the company satisfies their "reasonable expectations".

The financial stability of the company is essential to those expectations. The Appointed Actuary has to provide a certificate as to the financial wellbeing of the company in the Annual Return.

A concern with solvency is a fundamental means by which the Appointed Actuary protects policyholders' interests. However, beyond this, life companies are expected by the Treasury to fulfil their "policyholders' reasonable expectations". While there is no formal

definition of this term, actuaries have developed a working understanding of how it should be interpreted, and they play a central role in seeing that companies respect these expectations.

We have welcomed the recommendations of the Treasury Select Committee that the Treasury should investigate whether the role of the Appointed Actuary should be strengthened. As the committee has recognised, the role of the Appointed Actuary is not to conduct a debate with policyholders, but to ensure that their reasonable expectations are respected in the conduct of life assurance business on a basis of continuing solvency.

It is even more important that the profession is seen to act in the greater public interest.

P.N. Thornton,  
president,  
Institute of Actuaries,  
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## Out with the old

Tadashi Nakamae argues that Japan must abandon attempts to stimulate demand in favour of structural reform to promote a service-based economy

**1999** is still dominated by what I call the "old economy". This evolved after the second world war to foster the growth of large corporations supplying manufactured goods. The "new economy", which is underdeveloped, will centre on small companies supplying services. As the old economy continues to shrink, Japan's only hope for sustainable recovery in the coming century is massive supply-side structural reform to get the new economy growing.

The old economy is already shrinking much faster than anyone realises. Japanese managers have rapidly shifted their priority from increasing market share to raising profitability. They know that, in today's global financial market, if their return on capital is poor they will be unable to raise funds. Thus, Japan's financial Big Bang has accelerated the correction of over-supply in the old economy.

This correction began in 1990, when the ratio of capital investment to gross domestic product peaked at 20 per cent - double the norm in Europe and north America. Cuts in capital investment have been the primary cause of Japan's prolonged economic slump in the 1990s. But, in 1998, the annual rate of decline of capital investment has suddenly accelerated to around 20 per cent. Given that capital investment accounted for 15 per cent of Japan's GDP last year, this drop alone will take 3 per cent off this year's GDP growth.

Over-supply in the old economy has gone hand-in-hand with over-employment. Cuts in investment have meant rising unemployment and job insecurity, which has eroded consumer confidence. In 1998, as this process has accelerated, consumption has fallen especially sharply, at an annual rate of around 5 per cent. Consumption accounts for more than 60 per cent of Japanese GDP, so a 3 per cent decline in consumption will take another 2 per cent off GDP growth this year. In response, the Japanese government has attempted

again to revive the old economy by stimulating demand growth. This resort to demand-side palliatives has been counter-productive to the structural reform process. It should be obvious by now that the flagging old economy can never again provide the engine for sustainable growth.

A realistic target for sustainable economic growth in the 21st century is 3 per cent a year. If Japan is to meet this target, the old will have to be replaced by the new on an enormous scale. Because the working population is no longer growing, economic growth of 3 per cent will require Japan to improve productivity by 3 per cent a year. Industries in the old economy, where the trend of demand growth has fallen flat, will be able to achieve this target only by cutting employment by 3 per cent a year.

The overwhelming majority of Japan's 65m workers are employed in the old economy, so cutting employment by 3 per cent will create around 2m newly unemployed every year. Japan's only hope is that these unemployed can be absorbed by a rapidly expanding service-based economy. I believe that Japan's future hinges upon whether this new economy will be able to grow fast enough over the next 10 years to provide new jobs for 30m Japanese - roughly one-third of the present working population.

The engine for growth in the new economy will be small service-providing companies, typically with a workforce of around 10

people. Every year, if Japan's new economy is to absorb the 2m unemployed released from the old economy, a net 300,000 such small companies will need to be created.

A partial precedent for growth on this scale is the US supply-side revolution of the 1980s, when every year, on average, 800,000 new companies were spawned and 700,000 companies ceased business, so that a net 100,000 new firms were created. Even if new Japanese

would like to see a flat rate as low as 10 per cent for both income and corporation tax, combined with the elimination of the present tax loopholes for depreciation expenses and interest payments, which primarily benefit big industries in the old economy.

Due to the current lack of political representation for the new economy, the required shift of policy emphasis from the demand-side to the supply-side is not imminent. However, as more and more jobs are lost from the old economy, unemployment in Japan will eventually reach crisis proportions.

If calculated by the British or American standard, Japanese unemployment would already be double the current official rate of 4.3 per cent. But it will have to rise much higher still - probably to around twice the current level - before sufficient political determination is generated to achieve the necessary watershed in economic thinking.

In conclusion, the issue of supply-side structural reform is the key to understanding Japan's economy. Advocates of demand-side measures to stimulate the economy are completely missing the point. Those who argue for a strong yen similarly seem not to realise that over-valuation of the currency only aggravates the potentially catastrophic deflationary spiral that supply-side structural reform has set in motion.

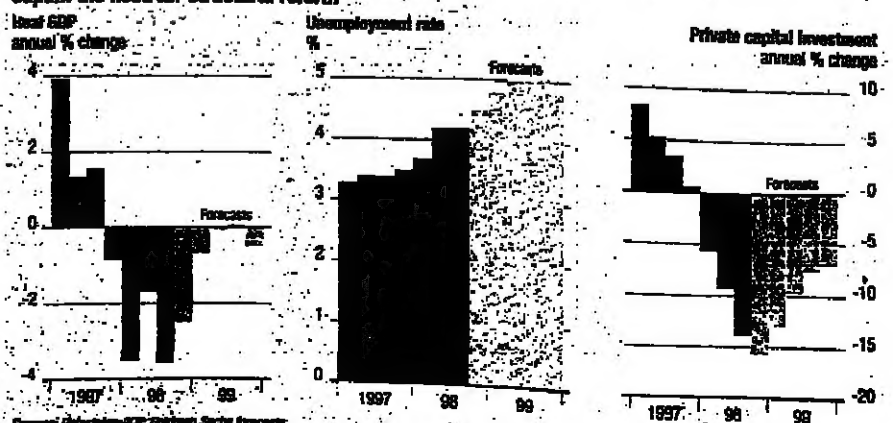
The author is president of Nakamae International Economic Research

**The flagging old economy can never again provide the engine for sustainable growth**

companies enjoy a lower failure rate than this, the creation of a net 200,000 companies a year will require at least 500,000 Japanese entrepreneurs every year to set up new businesses.

To this end, continued deregulation and financial reform will be indispensable but, I believe, the real key to stimulation of the entrepreneurial spirit will be tax reform. This will not arise, as recent tax cuts have arisen, from a vague hope of reviving growth on the demand-side; the tax reform Japan needs will aim specifically to provide incentives for business creation and growth on the supply-side. I

Japan: the need for structural reform



Source: Nakamae International Economic Research

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## COMMENT &amp; ANALYSIS

IT WAS THE YEAR WHEN... THE YELTSIN ERA ENDED

## FINANCIAL TIMES

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Thursday December 31 1998

## Bill Clinton's unlucky star

It has been a year that most Americans, and especially President Bill Clinton, would prefer to forget. But despite the tawdriness of the continuing Monica Lewinsky scandal, it has also been a year worth remembering for the lessons it teaches about the US political system.

After his impeachment by the House of Representatives and with his fate now in the hands of the Senate, the president may find it difficult to look on the bright side. The White House and much of the American public continues to believe that Mr Clinton has been unfairly attacked by right-wingers who were determined to destroy him.

But the fact that he remains in office with record poll ratings and a chance to implement an ambitious policy agenda in 1999 provides a powerful demonstration of the inherent resilience and stability of US political institutions.

The crisis is not yet over. But conciliatory language has recently been coming out of the Senate ahead of next month's trial. This may indicate that the limits of a purely partisan attempt to force the eviction of a popular president have been reached. Voters soundly punished the Republican party at the polls last month and they may do so again in 2000.

Meanwhile, the constitution is working more or less as it was intended to do by the founding fathers two centuries ago. The procedures then established for removing a president were designed explicitly to shield him from partisan attacks. It now seems likely - although not yet certain - that the final result will be close to what the public wanted all along: a permanent stain on Mr Clinton's record without his removal from office.

## Ramifications

Many have complained that it has taken the US political machinery far too long to reach this point, with dire ramifications for the government and the rest of the world. But the delay was largely Mr Clinton's fault; and in practice Washington has functioned about as well as could be expected in the meantime. It is true that Congress passed little

legislation of note, but that was caused at least as much by political infighting in the Republican party as by a paralysed presidency. At a time of general economic prosperity, there was little public demand for big changes - with the possible exception of the proposed tobacco settlement and campaign finance reform.

## Distract attention

More critically, when prosperity was briefly threatened by the global economic crisis in the summer, US authorities acted swiftly and successfully to contain the threat. In fact the more frequently heard criticism this year has been of an over-active president taking risks to distract attention from his troubles. But despite concerns about the motivation for the attacks on Afghanistan and Sudanese "terrorist" targets and the latest round of air strikes on Iraq, Mr Clinton has been as closely engaged in international affairs as ever. From Northern Ireland to Kosovo to the Middle East, Ms Lewinsky did not seem to get in the way of US strategy.

The most obvious lesson of this year of scandal is the need to dismantle or modify the unconstitutional apparatus that gave the Lewinsky affair such extraordinary momentum: the independent counsel law. Born out of a post-Watergate desire to clean up government, the legislation has proved more of a hindrance than a help.

Even if they have at times uncovered evidence suggestive of real crimes, the investigations by Kenneth Starr and other special prosecutors have clearly demonstrated the danger of giving unelected officials free reign and an unlimited budget to scrutinise the behaviour of senior government officials. When the next comes up for formal review by Congress next year, it should be overhauled. While mechanisms are clearly needed for independent investigations of possible wrongdoing in the executive branch, their scope and authority should be carefully circumscribed. Whatever history may say about Mr Clinton and his failings, that surely would be the most desirable legacy of an unpalatable year.

## Fin de siècle starts here

Even for the least superstitious, there is something thought-provoking about the last year of a century. But the power of big round numbers is not to be denied. It prompts the question: what were our great-grandparents expecting in 1898, the last year of the last century, and what can we learn from them?

They did at least glimpse two big things that were coming. The first was war. By the end of the 1890s, there was already plenty of fighting around: between the British and the Boers, the Americans and the Spanish, the Chinese and the Japanese. But there was also unease about the threat of wider conflict in Europe. This was addressed ineffectively at an international conference in The Hague in 1899.

The second was the decline of the 19th century's superpower, Britain. By the late 1890s Britain's industrial output had been overtaken by that of the US and Germany and a Royal Commission had reported on the country's shortcomings in enterprise and technical education. Nor was the unease purely economic: the demise of the British Empire had been foretold in Kipling's poem *Recessional*, published with much fanfare in the *London Times* in 1898.

A century later, these anxieties might make one feel complacent. True, there is plenty of local fighting around the world but few seriously expect a third world war. Meanwhile the new superpower, America, ends the century more dominant than ever. Not all the world is pleased about that; but it is at least a source of stability. It is when superpowers decline that big conflicts arise.

## Twin disasters

Our forebears were less prepared, though, for two of the chief disasters of the 20th century. Anti-Semitism was sufficiently rife in the late 1890s, with pogroms in Russia and the Dreyfus affair in France; but no sane observer could have predicted the Nazis' Final Solution. And although plenty of people called

themselves socialists, few foresaw that the secular religion of Marxism would erupt in such stunning and catastrophic fashion, only to burn itself out before the century's end.

## The big themes

In predicting the big themes of the 21st century, there is no reason to expect that we shall be any more perceptive than our predecessors; but, on one count at least, it may be worth a try.

In the developed world many people feel an unfamiliar loss of self-determination. Financial markets and corporations seem, to many, beyond democratic control, but they no longer seem to run the show. In Europe, big economic decisions are in the hands of shadowy bureaucrats. Across the world, scientists, aided and abetted by big business, are thought to be creating unnatural foods and animals and even to be working on people.

Such propositions can be powerful even when untrue. Intellectuals might point out, correctly, that it is in the nature of markets - and of science - to move faster than democracies can. This does not necessarily mean they are out of control, merely that government takes time to catch up. But, as George Orwell observed, intellectuals are always being wrong-footed by the propensity of people to act on passion rather than logic. A century ago, free trade seemed inexorable, as did the formation of enormous corporations and the avoidance of wasteful competition. That did not stop 20th century protectionism, nor the populist upsurge that broke up the great monopolies of 19th century America.

Similarly, free market capitalism today stands largely unchallenged - at least in the intellectual sense. But a lot of people are afraid of it or repelled by it. Never mind that the logical alternatives have been tried and found wanting. If Capitalism Triumphs, it ignores those emotions. It could find the 21st century unexpectedly hard going.

## 1998 A few weeks ago

NINETEEN and potentially NINETY EIGHT flashed up on the internet. On 300 hard pages, the site relayed the transcripts of confidential conversations between Kremlin officials and personal details of prominent politicians.

The site was disabled within hours yet, in a sense, its appearance was symbolic of the past inheritance, present condition and future promise of Boris Yeltsin's Russia.

Only the FSB, successor organisation to the infamous KGB, could have gathered such information. But some other group is thought to have posted the site for unknown political purposes, illustrating how *kompromat* (compromising materials) and intimidation have become the currency of power.

As for the future, the material was available to an estimated 1m internet users in Russia - mostly young and predominantly liberal Russians who have entered the global communications village, developing horizons and expectations starkly different from preceding generations.

Caught in this vortex of change is the physically and politically enfeebled figure of Boris Yeltsin. Since seizing power in the wake of 1991's failed hardline Communist coup, Mr Yeltsin has irreversibly changed Russia - for better and worse.

The election that accompanied that revolutionary year has long since given way to concern about the country's future. As Alexander Solzhenitsyn, the author, lamented in his latest trade, *Russia in Collapse*: "Russia is something different but not what we had ourselves imagined."

Although Mr Yeltsin may physically serve out the remaining 18 months of his term of office, his regime expired on August 17 when Russia was forced to devalue the rouble and default on its domestic debt. Soon after, Mr Yeltsin jettisoned Sergei Kiriyenko as his prime minister along with the team of "young reformers" who had tried to unleash Russia's liberal market revolution. In effect, Mr Yeltsin handed over power to his new prime minister, Yevgeny Primakov, who immediately re-instated Soviet-era apparatuses to prominent posts.

Cheered on by the Communist members of parliament, Victor Gerashchenko, the former head of the Soviet state bank who long denied any link between money creation and inflation, was re-appointed as chairman of Russia's central bank. Yuri Maslyukov, the former head of Gosplan, the Soviet state planning agency, was named first deputy prime minister in charge of the economy. Such men were sharply critical of many aspects of Mr Yeltsin's market reforms and instinctively baulked at managing the economy and the imposition of currency and price controls. Russia appeared to have lurched decisively forward to the past.

Yet it is clear that the government has neither the desire nor the ability to recreate the Soviet Union. There are perhaps two distinct scenarios for how Russia may develop next year.

The first, and relatively benign interpretation, suggests that Russia may finally begin to forge the political consensus needed to undertake the real economic reforms, which have been promised but not delivered over the past seven years. Trusted by parliament and popular in the country at large, Mr Primakov may be just the man to implement a tough and responsible budget, rebuild the state and create the conditions for, both domestic and foreign investment.

Mr Primakov may not be driven by any innate desire to pursue some of the necessary market policies but Russia's acute financial crisis has stripped him of the luxury of choice.

Mikhail Zadornov, the finance minister who is one of the few economic liberals left in the government, argues that the government will resist the temptation to revert to Soviet-style methods for managing the economy if they do not make any sense. "Primakov and Gerashchenko and Maslyukov are pragmatic people and when they are faced with concrete problems they come up with pragmatic solutions and do not rely on ideological schemes," he says.

Already, the first fruits of the new realism are beginning to blossom. The government has drawn up the toughest budget plans since the collapse of communism, started to close down some of Russia's most politically influential but financially bankrupt banks and pressed ahead

## The fallen colossus

John Thornhill considers Russia's future after the traumatic rouble devaluation and debt default



with legislation to introduce internationally recognised production sharing agreements to encourage foreign investment in the oil and gas industry.

Last week, Rubys, the German gas group, paid \$600m for a 25 per cent stake in Gazprom, Russia's giant gas monopoly. The transaction brought more cash into the Russian treasury than was raised through a string of insider privatisations in 1995.

Moreover, after the humiliating collapse of its assistance programme this year, the International Monetary Fund may well be able to strike a deal with Russia in 1999. For the moment, the IMF has withheld further financial support from the government until it comes up with a coherent longer-term strategy for developing the economy. But the fund is committed to supporting Russian reform in principle and will want to sign an agreement - if simply to "roll over" the \$50m of principal and interest repayments that Russia owes the IMF next year.

The Russian population will still have to endure an appalling winter following the country's worst harvest in decades and the collapse in the purchasing power of the rouble. But Yuri Shchekochikhin, a liberal MP, argues that the Russian

people have demonstrated extraordinary resilience in the past and will adapt and survive again. "There will be no revolution," he says.

Although he does not discount the possibility of further chaos in the short term, Sir Rodric Braithwaite, the former British ambassador to Moscow, also argues that Russia is unlikely to crash entirely off the rails. All political parties accept the need to work within the constitution (no matter how much they dislike it). The press has conducted a free and at times ferocious debate about the options confronting the country while the population has remained remarkably restrained.

"Slow, bumpy progress towards a Russian version of liberal democracy and market economics remains a plausible, even a probable, scenario," he writes in a forthcoming pamphlet.

But there is a far more frightening view of how Russia could develop next year as the full consequences of the country's economic collapse become agonisingly clear. No matter how pragmatic Mr Primakov's government may prove to be, it simply will not have the political or financial strength to arrest the forces of national disintegration.

To be sure, many of the economic numbers look horrifying.

Last month's murder of Galina Starovoitova, one of Russia's leading democratic politicians, has also heightened the climate of fear in the country. The approach of parliamentary elections in December next year and presidential elections in the summer of 2000 will only increase the political tensions.

For the moment, it seems, Russia is caught in a period of *bezvremennye* (timelessness), temporarily trapped between the end of the Yeltsin regime and the beginning of a new, as yet undefined, era. But there are no longer any illusions that Russia's progress will be anything other than slow and painful. Even if Russia avoids the worst, it will take decades for the country to gain its place among the prosperous and peaceful countries of the world.

Olksana Dmitrieva, a school teacher and early supporter of Mr Yeltsin's pro-market revolution, says she cherishes the personal freedoms that have been gained in this decade. But this year's financial crisis has driven home with brutal clarity the degree of Russia's backwardness. "I grew up in a superpower, I now live in the Third World," she says.

\* Russia and the EU. Forthcoming. Centre for European Reform. <http://www.cer.org.uk>

## OBSERVER

## Home run in space city

Down in Texas it seems that leaving the planning process to market forces isn't working too well.

Houston is the only big US city without zoning restrictions, relying on "homeowners' associations" to ensure that neighbourhoods don't go to pot. Texans don't like overbearing bureaucrats poking their noses into every corner of people's lives - but some associations seem to enjoy doing just that.

A committee of Texas legislators has found neighbourhood bars on, among other things, political signs, children, spouses below a certain age and pets above a certain weight. Some people have been told not to use their own back doors or to kiss anyone goodnight outside their front ones.

According to the *Houston Chronicle*, State Senator Ken Armbrister, the committee chairman, said most associations were just a racket. Associations can compel homeowners to join, collect fees and take away homes through foreclosure, making them "de facto political subdivisions", the committee concluded, calling for regulation. Who better anyone tangling with the local association - at law, it is responsible only for its

own coats if it loses: a resident on the losing side pays for the whole thing. The committee said one homeowner lost \$80,000 in legal fees after putting a flower pot in the wrong place.

One manager at the NASA space centre wrote a critical article in a local newsletter and his association promptly sued him over a yard sign. Sounds like Armbrister and his colleagues should put their pets on a diet.

## Lonesome pines

Talk about blaming the government for everything. Panama's president Ernesto "Toro" Pérez Balladarez has been catching it from all sides in the past month, with riots over everything from water privatisation to changing the date of Mothers' Day.

Now Christmas tree sellers say all the doom and gloom has diluted the seasonal spirit and ruined their trade - December has been marked by a glut of unsold conifers, with hundreds standing forlornly in supermarket car parks. Nothing to do with oversupply, of course.

But the sales window might not be over yet; the trees, imported from Canada, don't exactly thrive in the tropical heat and the pine needles are dropping almost as quickly as the prices.

So now the tree sellers are encouraging Panamanians to stump up for a replacement tree

before Twelfth Night. It will, says the merchants of spruce, be cheaper than cranking up the air conditioning to make the first tree of the festive season last the distance.

## Sporting chance

In the three months since Germany's federal election on September 27, the former ministers of the defeated Christian Democrat-led government have chosen very different careers.

Ex-chancellor Helmut Kohl remains a forbidding presence in Bonn; with his successor Gerhard Schröder's blessing he still uses the chancellery bungalow as residence. He often attends debates in the Bundestag, the lower house of parliament - although he doesn't say much.

But others look set to cut their ties with federal government - at least for now. Volker Röhre, the former defence minister, is widely expected to run as the CDU's top candidate in elections in Schleswig-Holstein due in Spring 2000.

It is not Röhre's home state: he's from neighbouring Hamburg. But the CDU is hopeful of taking Schleswig-Holstein from the Social Democrats and victory for Röhre could provide a springboard for a run at the federal chancellery in 2002. By contrast, Klaus Kinkel, the 62-year-old former foreign

minister, has opted to join the Bundestag sports committee. Kinkel also is a keen jogger, tennis player (Schröder has challenged him to a match) and a football fan. He also wants to promote disabled sports.

In any case, he says, if he had joined the foreign or defence committees, he would have kept running into the people who used to work for him.

## Rhyming couplet

India and Russia have had a pretty good relationship for decades, even in the Soviet era, but last week's visit of Russian premier Yevgeny Primakov to New Delhi exposed unsuspected depths to the friendship.

At an official banquet, Primakov recited some Russian poetry, which turned out to be a translation of words by his Indian counterpart Atal Behari Vajpayee.

Vajpayee's penchant for penning Hindu verse is well known, but he's hardly a best-selling author. You'd be hard pressed to find his works in New Delhi bookshops, apart from those that dutifully carry government documents, so the fact that the Russians have translated his poems and published them is remarkable.

Observer has so far been unable to uncover sales figures for the Russian edition so it's anyone's guess whether Vajpayee has more readers in Murmansk or Madras.

## Financial Times

## 100 years ago

U.S. Merchants, Wake Up There is not much doubt that our trade rivals of the future are the merchants of the United States. To natural grit, shrewdness and enterprise bred of citizens in a new country they have, however, yet to add a profound business training for pushing their country's commercial interests abroad. Hitherto their trade has not had to fight its way among nations in different language in anything like the proportion of our own country. It is not surprising, therefore, if we find the commercial educational system of the States extremely backward - worse even than our own.

## 50 years ago

Atmospheric Pollution The occurrence of 18 deaths in one day last month in the steel-making town of Donora, Pennsylvania, has reopened the discussion of industrial hazards of this kind. A recent issue of *The Lancet* discusses the problem of acute poisoning due to sulphur dioxide and hydrogen fluoride. Fortunately acute cases of this kind are rare. The risk of chronic hydrogen fluoride poisoning, however, is greater and should be guarded against.



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# FINANCIAL TIMES

THURSDAY DECEMBER 31 1998

BUILDING HOMES  
OF INDIVIDUALITY  
FROM SCOTLAND TO  
THE SOUTH COAST

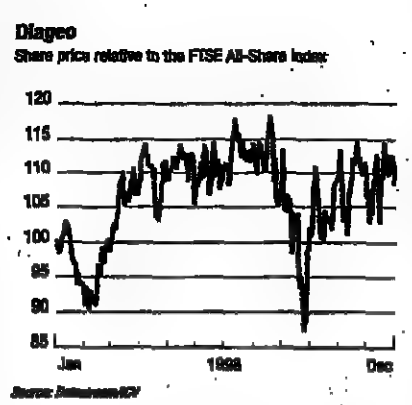
## THE LEX COLUMN

### Locking on to Lockheed

The UK's General Electric Company is making the most of its role as the defence industry's eligible bachelor. Alongside potential European partners and Northrop Grumman of the US, GEC is now flirting with Lockheed Martin, the world's largest defence contractor.

Such an audacious deal has become more feasible for two reasons. First, while GEC's shares have revived strongly under Lord Simpson, chief executive, Northrop and Lockheed have been laid low by the blocking of their own merger and Lockheed's recent profits warning. GEC's £14.5bn (\$24bn) market value now substantially exceeds Lockheed's \$16bn, while Northrop at \$5bn looks a mere bite. Second, the Pentagon is coming to see a transatlantic defence deal as the price for preventing US companies from being shut out of "Fortress Europe". And recent US/UK co-operation over Iraq can only have helped the standing of UK companies.

Even so, the idea of a foreign company gaining control of America's premier defence group - which GEC would in a straight no-prisoners merger - is sure to cause political outrage. One way to avoid that is for GEC simply to sell its Marconi defence arm - worth about \$5bn (\$10bn) - to Lockheed in return for a juicy premium. Alternatively, the two entire companies could attempt a merger of equals. Given shared management control and the strength of such a world-class group, politicians might be persuaded. Meanwhile, investors could be won round by the prospect of big cost savings. And the companies' market values could be brought closer by paying GEC holders a 30 per cent dividend. The extra debt taken on could then be paid down by selling GEC's non-core industrial businesses.



Diageo  
Share price relative to the FTSE All-Share Index

More of a niggling thought is that the sight of Diageo's shares back above 700p suggested that a bit of profit taking might be in order. A price/earnings ratio above 30 was looking a bit rich for a group with significant emerging markets exposure. After all, only small parts of its food and drinks portfolio are showing much top-line growth. Cue for another share buyback to support the rating.

As for LVMH, the official reason for Mr Arnault's Diageo departure is "pressure of other commitments". Too true. LVMH's profits are heading down this year because of the Asian crisis. But even in buoyant 1997, operating margins on half the group's sales were in single digits. Rationalisation programmes are under way and Mr Arnault needs to crack the whip. An LVMH share price of around £110 looks a bit rich in advance of concrete signs of improvement.

#### Diageo/LVMH

Good news for LVMH; bad news for Diageo. That was the market's reaction to the resignation of Bernard Arnault, head of the French luxury goods group, from Diageo's board. For Diageo investors, the fear is that LVMH will rapidly sell down its 11 per cent stake in Diageo, worth about £2.6bn. Selling the lot would roughly wipe out LVMH's net debt. But while Mr Arnault's acquiescence remains strong, he is unlikely to spend that much at once. Sanofi's beauty busi-

#### Air France

As Air France prepares for its partial privatisation, how does it stack up against European rivals? On efficiency, it certainly lags behind KLM, Lufthansa and British Airways. It requires around 70 per cent occupancy to break even, while BA and Lufthansa are estimated to need 65-68 per cent. Clearly, some costs are too high. Air France reckons that its pilots' remuneration was 15 per cent higher than BA's in 1997 and higher still than Lufthansa's.

The good news is that the management has got a realistic strategy in place to deal with this. Furthermore, the fall-out from the Asian crisis does not appear to be hitting Air France as badly as BA, for instance. BA may be paying now for a big increase in capacity. But Air France's turn could come next. It plans to buy up to 70 new aircraft over five years, which could increase its capacity by between 10 and 50 per cent. Air France reckons nabbing market share from the likes of Lufthansa and BA will help absorb extra capacity. Its confidence stems from the fact that Roissy-Charles de Gaulle airport, north of Paris, is expanding, improving its status as a major hub.

But if demand falters across Europe, new runways will not help fill aircraft as much as keen prices and better service. A downturn that hits European airlines will not spare Air France. Potential investors need to be sure the management is determined to keep hacking away at costs.

#### Hyder

The market's verdict on Hyder, the Welsh multi-utility, has been harsh. Since the UK regulator pronounced on water prices two months ago, Hyder has underperformed the sector by some 15 p.p. Hyder faces one of the hardest regulatory reviews: a big one-off price cut coupled with tough efficiency targets. And there is not much it can do to soften the blow. Unlike some other water companies, Hyder cannot tighten its balance sheet to reduce its cost of capital. Gearing is already high - net debt of roughly £1bn at the interim stage compared with a market capitalisation of £1.1bn. The outlook for dividends is also bleak. The dividend for the full year is set to rise by just 3.3 p.p. in nominal terms; further out, dividend cuts are widely forecast.

The current share price arguably discounts much of this. The stock trades on a prospective yield of around 6.5 per cent - well above the sector average. It is also one of the lowest premiums to regulatory asset base. The shares look cheap, but they are no safe haven. Those hoping the regulator's views will be watered down are likely to be disappointed. They may even get toughened. Meanwhile, Hyder's electricity business also faces a review.

## FTC SAYS LINK-UP PRESENTS LITTLE THREAT TO COMPETITION IN OIL INDUSTRY

### Regulator gives go-ahead for BP and Amoco merger

By Richard Waters in New York

The oil industry's first mega-merger cleared its last remaining hurdle yesterday as US anti-trust regulators gave the green light to the union of British Petroleum and Amoco.

The two companies are to dispose of 134 petrol stations and reduce their influence in the wholesale market for petrol as a condition of the approval, but those moves will have little impact on the power of the new company, Wall Street analysts said. The two companies have 15,300 petrol stations in the US alone.

The Federal Trade Commission's decision to clear the deal also appeared to increase the chances that the larger merger of two other oil companies, Exxon and Mobil, agreed a month ago, would also pass regulatory muster.

"The FTC is signalling that it is business as usual," said James Clark, an analyst at Credit Suisse First Boston in New York, and that political considerations would not be allowed to disrupt its review of the mergers in the energy industry.

He added, however, that the debate over the Exxon/Mobil merger would probably provoke a bigger "political spectacle", and a more emotional opposition, before eventually clearing regulatory hurdles.

Robert Pitofsky, FTC chairman, said: "Although the merger of BP and Amoco involves companies of enormous size, and there is a significant trend toward concentration in the petroleum industry, the operations of these two companies rarely overlap in a way that threatens competition."

He added that where overlaps did occur, there had been "significant divestitures and other relief that makes it likely that consumers will enjoy the benefits of competition."

The FTC chairman also indicated that the Federal agency might take a tougher attitude to mergers in the energy industry in the future, if further deals were to lead to a progressive concentration of power.

This was taken on Wall Street as a general warning shot rather than a sign that other potential mergers between oil companies would face an uphill battle with the regulators.

Mr Clark said the Exxon/Mobil merger was so large that it would create a regulatory "umbrella" under which later deals would be able to shelter.

The FTC said it had also taken steps to ensure that competition in the wholesale market for petrol in the US does not become distorted. BP and Amoco will give about 1,600 independent petrol stations the option of cancelling supply contracts. Also, the two companies have already reached an agreement to sell a number of product storage terminals to Williams, a rival distribution company.

BP's shares fell sharply yesterday, reflecting both profit-taking and a degree of volatility as Amoco leaves the Standard & Poor's 500 index. BP's American Depository Receipts stood at \$94½ in early afternoon trading in New York, a fall of 35¢.

The merger will be completed at 7pm in London today, the companies said, with BP retaining its place in the FTSE 100 index when trading in the shares resumes on Monday.

### China almost on target with robust 7.8% growth in GDP

By James Harding in Shanghai

China reported yesterday what is likely to be the fastest economic growth in Asia this year, with the 7.8 per cent expansion in gross domestic product just marginally below government target.

The official figures, just short of the politically important goal of 8 per cent growth, suggested China's huge programme of government infrastructure spending and state sector investment had offset weak domestic demand and zero export growth.

But the remarkably robust performance of the Chinese economy, in stark contrast to other countries in Asia ending 1998 in deep recession, raised concerns among some economists that the headline growth figures were inflated.

Mao Yushi, an economist at the United Institute of Economics, think-tank in Beijing, said: "The GDP figure is dubious...there must be some local governments trying to please the central government by reporting inflated statistics."

The State Statistical Bureau said GDP in the fourth quarter rose by about 9 per cent year-on-year, underlining how the fiscal spending programme has revived flagging growth in the second half of 1998.

Zhu Rongji pledged when he became prime minister in March that China's economic growth for 1998 would not drop below 8 per cent. After growth slowed to 7 per cent in the first half of this year, Beijing sought to reflate the economy by spending on roads, railways, housing and telecommunications networks.

State investment rose 33.2 per cent year-on-year in the third quarter and about 24 per cent in the fourth quarter. Overall fixed asset investment rose by 16 per cent for the year, the statistical bureau reported yesterday.

Liao Qun, senior economist at

Standard Chartered in Hong Kong, said: "The fiscal expansion policy is working, decline has bottomed out and growth momentum will continue." He forecast China's economy would grow by 7.5 per cent in 1999.

But some analysts have warned against heavy reliance on state-directed investment, citing the risk of another asset bubble.

Behind the headline growth figures, which showed the value of GDP in 1998 at RMB7,974bn (980.7bn), the statistics also underlined some of the problems affecting the Chinese economy.

The benchmark retail price index was down 2.6 per cent in 1998, showing that deflationary pressures may have moderated but that slow consumer demand and industrial overcapacity mean prices remain sharply lower.

Exports - the force behind China's 8.8 per cent economic growth last year - were flat at \$182bn compared with \$182.7bn in 1997.

Exports - the force behind China's 8.8 per cent economic growth last year - were flat at \$182bn compared with \$182.7bn in 1997.

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## FT WEATHER GUIDE

**Europe today**  
There will be snow in Norway and snow showers in Sweden and Finland. Denmark will be mostly cloudy but dry. The Low Countries, Germany, Austria, Switzerland will be mostly cloudy with outbreaks of light rain and drizzle, which will fall as sleet and snow over the mountains. Spain, Portugal and most of France will have rain. The rest of the Mediterranean will have a mixture of sun and occasional showers.

**Five-day forecast**  
North-west Europe will remain changeable with the mild weather continuing but rain arriving from the Atlantic on strong winds. Spain and Portugal will become mainly dry with sunshine but central parts of the Mediterranean will have thundery downpours which will clear into the east.



**TODAY'S TEMPERATURES**

Location	Temp	Location	Temp	Location	Temp
Madrid	13	Paris	10	London	10
Barcelona	15	Rome	12	Berlin	8
Amsterdam	10	Stockholm	5	Copenhagen	7
Athens	18	Oslo	2	Helsinki	3
Bombay	28	Yokohama	15	Tokyo	12
Calcutta	25	Manila	28	Seoul	5
Colombo	28	Singapore	28	Hong Kong	22
Dubai	30	Beijing	10	Taipei	18
Jakarta	28	Shanghai	12	Guangzhou	18
Manila	28	Chengdu	10	Wuhan	12
Seoul	5	Harbin	-5	Qingdao	8
Tokyo	12	Urumqi	-10	Ulaanbaatar	-15
Hong Kong	22	Yokohama	15	Manila	28
Beijing	10	Shanghai	12	Guangzhou	18
Chengdu	10	Harbin	-5	Qingdao	8
Wuhan	12	Urumqi	-10	Ulaanbaatar	-15

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INSIDE

**Europe rests after rollercoaster year**  
Continental European stock markets had an up and down year. The Helsinki bourse was Europe's runaway winner, soaring 105 per cent in dollar terms. Oslo was Europe's biggest loser, falling more than 30 per cent during a year in which crude oil prices halved, hitting Norway's oil-dependent economy. Regardless of performance, the theme across much of Europe has been preparation for the introduction of the euro. Page 30

**Who knows what will happen?**  
How will Europe's listed companies do in 1999? Optimistic company analysts, concentrating on the strengths and weaknesses of individual businesses, conclude that next year will bring strong profits growth. But equity strategists, who focus on macroeconomic predictions, are warning investors to prepare for some unpleasant surprises. Page 14

**Mellon's Cahouet stands down**

If anyone sums up the last 10 years in US banking, it is Frank Cahouet (left), who stands down as chief executive of Pittsburgh's Mellon Bank on January 1. When he took over in 1987, Mellon was ailing because of unwise loans to real estate developers and to Latin America. He moved it from corporate to consumer banking, and from traditional lending towards lines of business that generate fees, such as custody, consultancy and fund management. Mellon also successfully became an international company, while many rivals had to retreat from ill thought-out foreign expansions. Page 15

**Pemex tries to beat the bandits**

Petroleos Mexicanos (Pemex), Mexico's national oil company, is to increase its policing budget by 20 per cent in 1999 as its ducts come under increasingly frequent siege from organised gangs and its pipes are beset by petroleum bandits. Page 16

**Sterling fall linked to Ecu arbitrage**

Sterling took a tumble below DM2.80, with some market participants pointing towards the long-predicted sell-off of the sterling part of the official Ecu baskets as the reason. Page 18

**Merger speculation lifts Paris**

Another strong day for defence conglomerates Thomson-CSF, which was buoyed by merger speculation, helped lift Paris on an otherwise dull day for European stock markets. Page 30

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# Listings by internet companies set to test Wall Street's mood

Strong demand expected despite 'overvalued' shares

By John Labate in New York  
A new spate of share listings by internet companies is set to test US stock markets during the first quarter of 1999, as debate still rages on Wall Street about the high valuations achieved by online stocks.  
According to Securities Data Company, 14 internet initial public offerings and five secondary offerings are registered with the Securities and Exchange Commission. They will likely reach the market in January or February.  
A number of these companies are expected to generate strong demand despite concern that many internet stocks are overvalued because of narrow share bases, slight revenue bases and non-existent profits.  
Investor demand for online shares remains high. Many leading companies such as Amazon.com, Yahoo! and America Online remain at or near all-time trading highs. The trend is expected to draw more private companies that shelved IPO plans due to market volatility only a few months ago into the public markets.  
"It's going to be strong, especially in the internet sector," said Steven Tuen, director of research at IPO Value Monitor.  
"The [recent] momentum is going to carry over at least into January."  
iVillage, an online community chat service run from New York City, is expected to launch in early February through underwriter Goldman Sachs. An earlier planned IPO for iVillage was postponed, but the offering is now expected to raise about \$40m. Although small, the company is considered a leader in providing content and links targeted mainly at women. It runs 12 channels covering family, health, shopping and travel, and has a core audience 84 per cent female.  
Marketwatch.com is another eagerly awaited IPO. Formed in late 1997 and 50 per cent owned by broadcaster CBS, the company provides business and financial news to online subscribers. The issue of 2.75m shares could be priced by the second week in January, with an expected offer price range of \$10 to \$12 a share.  
Publisher Ziff-Davis is also expected to launch an IPO of 200,000 shares, an offering that could raise nearly \$100m. News of the offering's registration sent Ziff-Davis shares higher in recent weeks. Other IPO launches expected in the first

TRANSACTIONS TUMBLE FROM 675 TO 573 OVER YEAR, DESPITE WORLD'S BIGGEST INITIAL PUBLIC OFFERING

## Autumn share slide puts the brake on new equity issues

By Vincent Boland  
The stock market slide in early autumn severely dented the volume of new equity issues in 1998, despite several huge deals including the world's biggest initial public offering, according to figures on issuance activity.  
By mid-December, \$118.4bn had been raised in international share offerings, compared with \$115.5bn for all 1997, according to Capital Data Bondware, which monitors equity issuance activity. The number of transactions also fell to 573 from 675 last year.  
While Goldman Sachs extended its lead in the league table of investment banks that underwrite IPOs as bookrunner, Warburg Dillon Read displaced other big US houses to gain the number two spot and signal a revival for European banks in the fiercely competitive underwriting market.  
Goldman's own IPO was the most notable casualty of the market correction in the third quarter, which saw investors



Investment bank	Value (\$bn)	Number of issues	% share
Goldman Sachs	18.39	84	15.34
Warburg Dillon Read	12.75	33	20.88
Warburg Stearns	8.54	82	8.33
Merrill Lynch	7.37	47	8.33
Crédit Suisse First Boston	6.13	28	8.27
JPMorgan	5.56	37	4.78
JP Morgan	4.99	12	4.46
Pfizer	4.31	19	4.13
Goldman Sachs International	3.55	27	3.20
Deutsche Morgan Grenfell	3.55	27	3.14

US rivals, Morgan Stanley Dean Witter and Merrill Lynch, saw their market shares fall slightly, and Morgan dropped one place in the rankings to number three. Warburg's share of the market was slightly lower than in 1997, but several large deals helped it to rise to second place. It was also the leading bank in underwriting equity-linked insurance. Convertible and exchangeable bond issuance is at record levels, and bankers say it should continue to feature prominently in 1999.  
Whatever the performance of the banks, however, 1998 was not a vintage year for IPO performance. New US equity issues, excluding those of internet companies, are returning less than 1.5 per cent to investors this year. Individual deals have fared better, particularly among some of the big European transactions of 1998.  
Fund managers expressed disappointment with the overall performance of the IPO market. They blamed it on the downturn in the third quarter and on an excess of telecoms issues, which continued to dominate the European sector.  
"Telecoms issues tend to be large, liquid, defensive, reasonably valued and not very exciting," said one London-based

## Arnault resigns from Diageo board

By John Williams in London and Samer Iskandar in Paris  
Bernard Arnault, chief executive of LVMH, the French luxury goods and drinks group, yesterday resigned from the board of Diageo.  
The move is seen as a prelude to the sale of LVMH's 10.89 per cent stake in the UK food and drink company.  
Mr Arnault said he felt unable to make a full contribution to the Diageo board and wanted to devote himself to his primary responsibilities. He added that his resignation would make no difference to the trading partnership between United Distillers & Vintners, Diageo's drinks subsidiary, and LVMH's Moët-Hennessy division.  
But people in both groups acknowledged the decision was likely to preface the sale of LVMH's shareholding in Diageo which the French group has already said is not strategic. Last month it announced it would no longer consolidate its share of Diageo's profits in its own accounts.  
LVMH shares rose 2.21 to FF71.106 after the announcement, amid speculation of a sizeable acquisition to bolster its luxury goods interests which include Christian Dior products.  
The group's FF6.5bn (\$1.15bn) bid for Sanofi-Santé, the beauty products company which distributes Yves Saint Laurent cosmetics, was withdrawn last week. LVMH said discussions had revealed difficulties in merging the two companies' perfume brands.  
As long as Mr Arnault remained a director of the British company, LVMH would be unable to sell in the two-month closed period leading up to each of the two half-yearly results announcements. The next closed period - for the first-half results on March 11 - begins on January 11.  
Diageo shares fell 21p to 694p on fears that a disposal was imminent.  
"As a Diageo director, there were four months in every year when he couldn't sell the shares," said an analyst. "Now he can move whenever he wants to."

## Nissho Iwai secures credit

By Paul Abrahams in Tokyo  
Nissho Iwai, the troubled Japanese trading house, yesterday secured a ¥600bn (\$5.2bn) line of credit from Japanese banks and revealed a restructuring programme.  
The group has been struggling with poor profitability at its core operations, as well as big losses on its securities holdings and at two non-bank financing subsidiaries.  
The group said it would cut its parent-company workforce by nearly 35 per cent, from about 4,000, mainly through attrition, early retirement and cuts in the graduate intake. Further losses would be achieved by moving employees to subsidiaries. "In the past, job reductions at a parent level have not resulted in cuts on a group basis," it said. The line of credit was provided by a syndicate led by Sanwa Bank. It included Dai-ichi Kangyo Bank, Bank of Tokyo-Mitsubishi, Daiwa Bank, Toyo Trust, Norinchukin Bank, the Industrial Bank of Japan and Asahi Mutual.  
The funds would be used for cash flow purposes and to help repay ¥700bn of bonds due by the end of March. About ¥270bn of commercial paper was due next year.  
Nissho Iwai has been struggling to issue new paper since Moody's cut the group's debt rating to non-investment grade. The group's net debt to equity ratio at the end of September was 1.700 per cent.  
The company is unable to issue new equity because although the shares jumped 6.6 per cent yesterday to ¥96 on the news, they were trading at

## Crisis hits London exchange

By Clay Harris and Vincent Boland  
Independent traders on the London International Financial Futures and Options Exchange have had their capital frozen after UK regulators shut two derivatives firms in the biggest crisis for the market in almost four years.  
Although the sums involved in the closure of GLH (Derivatives), and the London branch of Chicago-based Griffin Trading Company, which cleared its derivatives trades, are small compared with those in the collapse of Barings in 1995, the latest development raises questions about UK regulation of London's multi-billion dollar derivatives markets.  
The closure follows losses of at least \$3m believed to have been incurred by John Park, one of the independent traders known as locals associated with GLH.  
Mr Park is believed to have bought 9,000 contracts - a large position for an individual trader - for German government bonds just before the close on December 22.  
The central question relates to local non-GLH traders who cleared through Griffin and now appear to have been inadvertently caught up in its collapse. One said Griffin's UK head had assured him early last week, as rumours of GLH's difficulties spread, that the money of non-GLH customers was not at risk. By Tuesday, the trader was told that his money was frozen.  
The Securities and Futures Authority yesterday cited Griffin's failure to maintain sufficient funds in segregated client accounts to meet client money requirements as one reason for ordering its closure. John Foyle, Liffe's deputy chief executive, said last night that locals could not remove their capital without SFA permission. "This has the effect of protecting the customers to ensure that their funds and market positions are dealt with in an orderly and fair fashion," he said.  
Eurex, the biggest European derivatives market, confirmed it had placed Griffin on "trading hold status" - effectively suspending it from trading on the exchange, of which it is a non-clearing member.  
The GLH trader incurred its losses trading on Eurex.  
For Griffin, the impact of the closure may not be limited to London. Calls to its Chicago headquarters yesterday were referred to its lawyers.

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## COMPANIES &amp; FINANCE

TRANSPORT INDIAN CARMAKER HOPES FOR INCREASED VOLUMES FOR ITS SMALL VEHICLE

## Maruti cuts car price to lift sales

By Amy Louise Kazmin  
in New Delhi

Maruti Udyog, India's largest carmaker, yesterday cut the price of its best-selling Maruti 800 by nearly 12 per cent in a bid to stimulate sluggish car demand and make the vehicles affordable to more Indian consumers.

The Maruti 800, already one of the cheapest cars in the world, will now sell for \$4,352. Maruti also cut the price of the diesel version of its upmarket small car, the Zen, by nearly 8 per cent.

"The market is very sluggish. We want to expand the market," said R.S.S.L.N. Bhaskarudu, Maruti managing director.

The price cuts were announced just before Tata Engineering and Locomotive Company (Telco), part of the Tata Group, launched its own small car, the Indica. Many analysts say the vehicle is likely to prove stiff competition for Maruti.

Until this year, Maruti, a 50:50 joint venture between the Indian government and Suzuki of Japan, had a monopoly over India's small car segment. Its sales consisted primarily of Maruti 800s, with the Zen appealing to more affluent buyers.

The Indica has been priced between the Maruti 800 and the Zen, at around \$6,100. Tata has also priced a diesel version of the Indica slightly lower than the standard Zen.

This autumn, Korean rivals Daewoo and Hyundai, each unveiled their own small cars, which compete directly with the Zen. With more competition at the higher end of the small car market, dealers say Maruti is looking for growth by

making its cheapest car more accessible to first time buyers.

From February, Maruti will have the capacity to produce an additional 100,000 cars a year. Officials said this would be dedicated mostly to producing Maruti 800s and Zen.

In November, Maruti was forced to cut production, and reduced its casual labour force by nearly 50 per cent due to a slump in sales. However, with the price cut, Mr Bhaskarudu said he expected volumes to increase.

## Hungary injects Ft152bn into bank

By Kester Eddy  
in Budapest

Hungary yesterday approved a capital injection of Ft152bn (\$703m) to recapitalise the troubled Postabank, the country's fifth largest commercial bank.

The injection, consisting of Ft20bn in cash and Ft132bn in state bonds, will give the state almost total control of the bank and enable it to remain solvent in the wake of expected losses of some Ft158bn this year.

The move came as the bank's new management accused its predecessors of intentionally manipulating figures.

## NEWS DIGEST

## TELECOMMUNICATIONS

## Indonesia sees \$600m for sale of Indosat stake

Indonesia's government hopes to raise \$500m-\$600m by selling about 12 per cent of international telecommunications company PT Indonesian Satellite (Indosat) to foreign investors, Tanri Abeng, state enterprises minister, said. The government would retain 51 per cent of Indosat, he said. Before the sale, Indosat will issue new shares representing around 5 per cent of its total equity to raise funds. Mr Abeng said. Indosat has 1.04bn paid-up shares. The government has a 65 per cent stake in Indosat, which is also listed in New York. This month shareholders approved a plan to issue 54.5m new shares and convertible bonds equivalent to 54.5m shares in early 1999.

Indosat is one of 12 companies included in the first wave of Indonesia's IMF-mandated privatisation programme. The government had previously planned to sell stakes in all 12 by end-March 1999. But the programme was scaled back and Indonesia now expects to sell stakes in seven companies by March. Reuters, Jakarta

## VEHICLE MANUFACTURING

## Renault, Mitsubishi in talks

Mitsubishi Motors, the Japanese car and truck group, is in talks with Renault to supply the French car manufacturer with highly efficient, low-emission petrol engines, according to local press reports. Neither company could be reached for comment because of the new year's holiday. Such a deal would give a boost to Mitsubishi, which has been struggling to improve cash flow after suffering mid-term losses of ¥18.3bn this year.

Renault will become the second European carmaker to use Mitsubishi's GDI engines, which the company claims are 35 per cent more fuel efficient than comparable engines. Mitsubishi has a contract to supply Volvo, the Swedish car and truck group, with GDI engines in a venture established in 1997. Alexandra Hamney, Tokyo

## FINLAND

## Raisio plans shake-up

Raisio, the Finnish manufacturer of the anti-cholesterol medicine Benecol, announced a divisional reorganisation ahead of its US launch of Benecol next year. The company said its two starch operations would be incorporated as separate companies. Raisio shares closed down FM0.40 at FM55, compared with a 12-month high of FM108. Tim Burt, Stockholm

## GERMANY

## Viag lifts Goldschmidt holding

Viag, the German industrial group, said it had increased its stake in Goldschmidt, the specialty chemicals business to 93.1 per cent. Munich-based Viag, which last month announced a merger with Alusuisse of Switzerland, said the move was a further step towards strengthening its chemicals business within a re-focused group.

Financial terms for the deal were not disclosed. Viag increased its stake in the privately-held company through the acquisition of nearly all the shares in an intermediary holding company, THG Vermögensverwaltung, which in turn held 33.35 per cent of Goldschmidt capital stock and 40.41 of the company's voting stock. Separately Viag is thought to have additionally purchased just over 4 per cent of Goldschmidt capital stock from one of the company's private shareholders. Before yesterday's deal Viag held 58.23 per cent of Goldschmidt's capital stock. Frederick Stüdemann, Bonn

## Crystal ball gazers' vision hampered by the clouds

The economic upheavals of 1998 have heightened the traditional divergence of opinion between strategists, reports Michael Peel

There is new year conflict in the ranks of those paid to predict the fortunes of Europe's listed companies in 1999.

The dispute reflects the traditional divergence between the optimism of company analysts, whose forecasts focus on the strengths and weaknesses of individual businesses, and the more cautious approach favoured by equity strategists, who focus on macro-economic predictions.

While the analysts' methodology has led them to conclude that next year will bring strong profits growth, most strategists are warning investors to prepare for some unpleasant surprises.

There are also differences within the strategists' camps over the degree of disappointment shareholders will face. While some warn that slower economic growth could mean that profits barely increase, others think interest rate cuts, consolidation and continued corporate restructuring may yet help corporate Europe post a double-digit percentage earnings rise.

No strategist, however, is as confident as the analysts, who seem relatively unperturbed by a year of economic turmoil. Figures from IBES, the research company, show that analysts have raised their 1999 earnings per share predictions for Europe, excluding the UK, by 4.9 per cent since December 30 last year.

Most strategists think this increased optimism fails to reflect the worsening macro-economic environment in Europe.

"The market may be severely underestimating the extent of the earnings disappointments to come next spring on the back of a severe slowdown in industrial activity," says David Bowers, European equity strategist for Merrill Lynch. "Higher multiples, inspired by low bond yields, may not offset the deterioration in earnings."

Credit Suisse First Boston said earlier this month that its profits growth projections for continental Europe next year were just over half the analysts' consensus forecast of 14.3 per cent.

It said its figures reflected the prospect of deflationary pressure and the likelihood of recessionary levels of growth in nominal gross domestic product. Even the more upbeat strategists think analysts have failed to take sufficient account of external factors that are likely to depress profits.

Oil stocks are widely seen as over-rated, given the low price of oil, and bank profits are expected to be hit by further provisions related to falls in emerging markets.

Some prefer, however, to emphasise the healthier position in Europe's other big sectors. Mike Young, European strategy director for Goldman Sachs, says utilities, insurance companies

and pharmaceuticals groups, which together account for about a third of the continental European market by capitalisation, are all in reasonable shape.

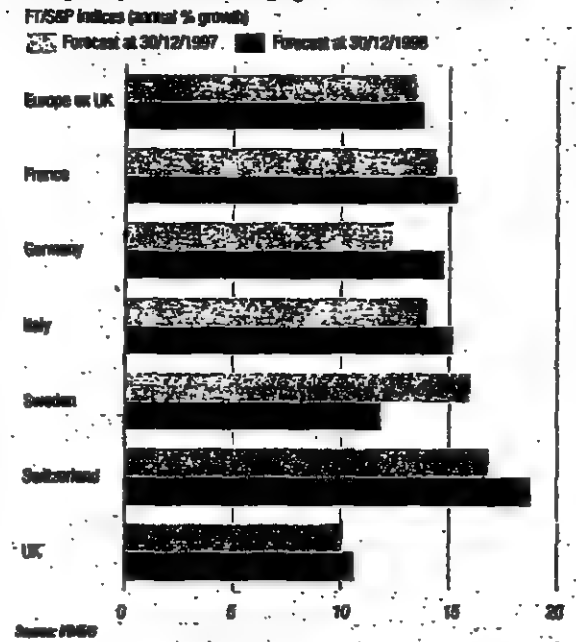
He says that fundamental strength, combined with efforts by central banks to ease monetary policy, means that the analysts' case is only marginally overstated. "The near-term numbers have been pretty awful," he says. "But if you look at the long-term effects in terms of interest rate cuts, by later next year life begins to look a lot better."

Another reason for optimism, say some, is that many European companies have in the past two years carried out restructuring programmes that will enhance profitability. Research by Dresdner Kleinwort Benson suggests the proportion of businesses taking restructuring charges rose from about 12 per cent in 1996 to more than 30 per cent last year.

Many strategists think the effects of this shift will soon become apparent. "The downturn is the first real test of the restructuring story in Europe," says Ian Harneet, director of European strategy for BT Alex Brown. "If they [companies] haven't got leaner and meaner in the good times, they are going to find it much more difficult now."

There are disagreements, however, about the likely consequences for corporate

Analysts' consensus earnings growth forecasts for 1999



earnings. Dresdner Kleinwort Benson says careful study of operating margins among US non-financial businesses reveals no conclusive evidence that restructuring results in a consolidated rise in profitability.

That view is supported by academic research, says Richard Davidson, European equity strategist for Morgan Stanley Dean Witter. "It shows that the restructuring charge that is taken is as big as the gains in future productivity," he says.

He nevertheless argues that restructuring is still beneficial, particularly for companies that need to keep prices low in order to compete in cyclical markets. Cost cutting and production improvements often save companies from becoming less profitable, even if they

do not actually enable them to increase earnings.

However, problems arise if analysts ignore this subtlety and load their forecasts with unrealistic predictions of higher profitability. "We are not negative on restructuring," says Alexander Jones, a European equity strategist at Dresdner, "but in a number of European sectors we think the effects of restructuring may have been wrongly priced."

Now that an economic downturn is widely predicted, most strategists see cuts to analysts' forecasts as inevitable and necessary. One strategist says that the forecasts are generally regarded by his profession as "a bit of a joke." He says: "Throughout history there's always been higher than they turn out to be and higher than what strategists tell you they will be."

## NOTICE TO BOND AND NOTE HOLDERS

Notice is hereby given for the following issues that Fiscal Agent / Principal Paying Agent / Agent Bank have changed from The Long-Term Credit Bank of Japan, Limited (London Branch) to The Industrial Bank of Japan (Luxembourg) S.A., 6, Rue Jean Mouret, P.O. Box 68, L-2010 Luxembourg Tel: (352) 421617-1 Fax: (352) 421617-488499 Telex: 22891JLXLU with effect from 31st December 1998.

- The Industrial Bank of Japan (Luxembourg) S.A. is appointed as the Agent. The Industrial Bank of Japan, Limited London Branch is appointed as the Process Agent; The Hyogo Bank International Finance N.V. USD 150,000,000 Subordinated Floating Rate Notes due 2001; New Japan Radio Co., Ltd. USD 20,000,000 Floating Rate Notes due 2000; NKK Corporation JPY 13,000,000,000 6.50 per cent. Revenue Dual Currency Notes due 2001; NKK Capital of America, Inc. JPY 6,200,000,000 5.85 per cent. Notes due 2003; NTT Mobile Communications Network Inc. JPY 10,000,000,000 2.20 per cent. Bonds due 2003
- The Industrial Bank of Japan (Luxembourg) S.A. is appointed as the Agent. The Industrial Bank of Japan, Limited London Branch is appointed as the Process Agent and the Paying Agent; Sumitomo Metal Industries, Ltd. JPY 30,000,000,000 7.18 per cent. Bonds due 2001
- The Industrial Bank of Japan (Luxembourg) S.A. is appointed as the Agent. The Industrial Bank of Japan, Limited London Branch is appointed as the Process Agent and the Replacement Agent; Japan Airlines Company, Ltd. JPY 10,000,000,000 4 per cent. Notes due October 2000

Dated: 31st December 1998 / The Industrial Bank of Japan (Luxembourg) S.A.

## CONTRACTS &amp; TENDERS



## ORGANIZING COMMITTEE FOR THE OLYMPIC GAMES ATHENS 2004 S.A.

ANNOUNCEMENT OF THE EXTENSION OF THE DEADLINE FOR THE SUBMISSION OF THE EXPRESSION OF INTEREST FOR THE POSITION OF UP TO TWO (2) TECHNICAL CONSULTANTS FOR PROJECTS OF THE Olympic Games of the year 2004.

The Organizing Committee for the Olympic Games Athens 2004 S.A. announces the extension of the deadline from the 15th January 1999 to the 25th January 1999, 14:00 p.m., for the submission of applications concerning the expression of interest for the position of up to two (2) Technical Consultants for the Projects of the Olympic Games of the year 2004, as it appeared in the Official Journal of the E.C. (S 241, page 229, 12th December 1998).

## Notification regarding the

5 1/4% Bearer Subordinated Mandatory Convertible Notes of 1997/2002 with mandatory conversion at maturity into ordinary bearer shares of Daimler-Benz Aktiengesellschaft (WKN 350 340)

With the consummation of the merger as per December 21, 1998 between DaimlerChrysler AG, Stuttgart as acquiring company and Daimler-Benz Aktiengesellschaft, Stuttgart as transferor company, DaimlerChrysler AG grants the holders of the Subordinated Mandatory Convertible Notes of 1997/2002 of Daimler-Benz Aktiengesellschaft the following: for each Note that is converted up to and including June 4, 2002 the holder will receive 0.86631 DaimlerChrysler AG registered shares instead of 0.862 Daimler-Benz Aktiengesellschaft bearer shares.

At the mandatory conversion on expiration (June 14, 2002) the highest and lowest conversion price will be reduced by dividing it by 1.005. For each Note the following number of DaimlerChrysler AG registered shares will be delivered instead of Daimler-Benz Aktiengesellschaft bearer shares:

- If the conversion price (average of the official quotes on the Frankfurt Stock Exchange during the 20 trading days immediately preceding June 8, 2002, rounded to the nearest DM 0.10 according to the generally accepted rules of rounding) is greater or equal to DM 150.37 (adjusted highest conversion price) 0.86631 shares, or
- If the conversion price is less than DM 150.37 but greater than DM 104.04 (adjusted lowest conversion price) the number of shares that results from the division of DM 130.70 by the conversion price, or
- If the conversion price is smaller or equal to DM 104.04, 1.25625 shares.

The shares to be issued for the DM Mandatory Convertible Notes of 1997/2002 will be taken out of conditional capital of DaimlerChrysler AG.

Apart from this the Terms and Conditions of the Warrants of the DM Mandatory Convertible Notes of 1997/2002 will remain effective for and against DaimlerChrysler AG as the new loan debtor.

Stuttgart, December 1998

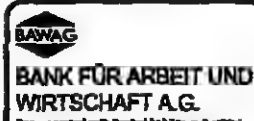
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Global Agency and Trust Services, Citibank, N.A. London December 31, 1998

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## COMPANIES &amp; FINANCE: UK

PLM denies  
Rexam full accessBy Virginia Marsh in London  
and Tim Bart in Stockholm

Rexam, the UK packaging and printing group, has been unable to make a full financial analysis of PLM, the Swedish packaging company for which it has bid SKr5.13bn (\$634m), after being denied access to unpublished accounts and other confidential commercial information.

Rexam has been obliged by the London Stock Exchange to explain to shareholders that it had been unable to conduct due diligence because, although its offer has been recommended, PLM is not obliged to provide it with confidential information at this stage under Swedish regulations.

The UK group said yesterday that PLM had declined to provide any financial projections until the offer became unconditional.

PLM, which responded coolly when Rexam first launched its bid, said its decision to deny Rexam access was in line with normal corporate practice in Sweden, and that it could not provide it with "any more information than anyone else who might want to make a bid".

Michael Hartnall, Rexam finance director, said the UK group had an advantage in that Rolf Björjesson, its chief executive, had headed PLM for six years before joining Rexam in mid-1998.

In addition, the amount of public information available on the Swedish company was "quite substantial", he said. "They turned down our requests for information, but not in anger."

Shares in Rexam rose 7 1/2p to 169 1/2p last night, compared to more than 900p before the deal was announced.



Long stretch: the construction group has won a \$134m contract to build a 30km section of the Channel tunnel rail link

## McAlpine wins Channel tunnel contract

By David Blackwell

Alfred McAlpine, which recently completed a two-year disposal programme in order to focus on housebuilding and construction, has won an \$80m (\$134m) contract to build part of the Channel tunnel rail link.

Yesterday's announce-

ment, coupled with two other contract wins worth £24m, helped the shares rise 7 1/2p to 146p. That compares with 119p in early October, before McAlpine sold its US aggregates and civil engineering businesses to Hanson for £72.9m, a sum well above forecasts.

The group said that all

three contracts had been won by Alfred McAlpine Civil Engineering on a negotiated basis. This had cut its exposure to less profitable, adversarial tendering work. Ian Grice, managing director of the division, said the group was concentrating on fewer jobs, but on better terms. "Instead of putting in

competitive bids we are getting closer to clients and working with them to supply exactly what they want."

The rail link contract is a joint venture with Amec for Union Railways and Rail Link Engineering, the project manager. It covers a 30km section from the Medway to Fawkham Junction in

north Kent. The group also said it had started work on the £74m Eden Millennium Project, which will examine man's relationship with plants and sustainable land use. The project - a joint venture with Sir Robert McAlpine - is being constructed near St Austell, Cornwall.

B & B faces campaign to  
convert to bank status

By Christopher Brown-Hume

Bradford & Bingley, the UK's second largest building society, is facing a campaign to force it to convert to a bank and pay windfalls to more than 2m people.

The challenge threatens a new battle over mutualism, just months after Nationwide, the biggest society in the UK, narrowly defeated an attempt to force it to change status.

Stephen Major, a quantity surveyor from Lisburn, Co Antrim, has submitted a conversion resolution to the B & B just ahead of the year-end deadline.

He has also put himself up for election to the society's board.

Mr Major has submitted

the names of 50 members he

needs to support his resolutions and these are now

being vetted by the society. To be valid, these must be savers or borrowers who have been members of the society for at least two years, and have had, continuously, either £100 in a savings account, or a mortgage of at least £100 over that period.

His campaign will focus if he has less than the 50 valid supporters, as last year a conversion resolution tabled by Michael Hardern, a former royal butler, failed at the B & B for this reason.

Even if the new conversion resolution is passed at the B & B's annual meeting in April, a formal vote on conversion must still be held.

If the Major campaign proceeds, and B & B is forced to convert, members could receive windfalls of between £1,000 and £2,000 (\$3,400).

The society is confident of victory, Kevin McGuinness, group secretary, said: "We received very strong backing for mutuality when 400,000 of our members replied to a questionnaire last year."

Like other societies, B & B claims it can offer better savings and mortgage rates to customers than banks because it does not have to pay dividends.

If Mr Major's campaign gathers momentum, the society could face an unwelcome surge in account openings by carpetbaggers seeking windfalls. Unlike other large societies B & B has not put in place a foundation under which new members are forced to donate any windfalls to charity.

"We are looking at setting up a charitable foundation, but we still have some work to do," said Mr McGuinness.

Waroms to quit  
Virgin Vie board

Mark and Liz Warom will today resign as joint managing directors of Virgin Vie, the cosmetics and toiletries retailer, which is part of Aim-listed Victory Corporation, writes Thorold Barker.

John Jackson, who has worked with Virgin Vie as a consultant and was managing director of The Body Shop's UK operations for five years, will become chief executive. Mr and Mrs

Warom, who helped set up the business in October 1997, will work as consultants to Virgin Vie, looking into the feasibility of licensing the brand in the US.

Shares in Victory Corporation, which is 86 per cent owned by the Virgin Group and associated shareholders, have fallen from 41 1/2p to 8p during the year because of worse than expected results at Virgin Vie.

## Hays expands IT outsourcing side

By Virginia Marsh

Hays, the acquisitive logistics and services group, is to pay up to \$40.5m (\$68m) for an information technology outsourcing services company just eight months after it was spun off from Tomkins in a £13m management buy-out.

Hays said yesterday it had acquired Axis Resources Holdings for an initial cash payment of \$35.5m with up to another \$5m payable depending on the company's profits up to mid-2001. Hays,

which is understood to have approached Axis, will also be assuming the business's \$12m debt.

Shares in Hays rose 21 1/2p to 587 1/2p yesterday, down from a year high of 87 1/2p. Axis was sold by Tomkins - the industrial conglomerate that is restructuring to focus on manufacturing - to a management team backed by Lloyds Development Capital and NatWest Equity Partners for £13m in April.

The venture capital groups took a 60 per cent stake with management, which is to

join Hays, holding the balance.

Since the buy-out, the business has maintained its rapid growth. On a pro forma basis, it made operating profits of £2.5m in the year to October 31 and £3.1m on turnover of £98.1m in the 18 months to October 31. At present it has an order book worth £36m.

The deal takes Hays into new areas of IT outsourcing. Axis provides IT consultancy and also manages IT functions for companies. It will also strengthen its relatively

new payroll and billing services operations.

"Axis is an excellent fit and represents a further step in the development of our business processing operations," said Ronnie Frost, Hays chairman. He added that Axis' payroll and human resources activities would provide a link with Hays' personnel division while integrating its printing services with an existing Hays business would make the group one of the market leaders in the high growth billing services market.

## RESULTS

Company	Revenue (£m)	Profit (£m)	EPS (p)	Current dividend (p)	Dividend cover	Total for year	Total last year
Golden Land Inc	6 mths to Sept 30	0.325 (0.371)	0.178L (0.038L)	0.31 (0.2)	-	-	-
Redstart Group	6 mths to Aug 31	0.37 (0.546)	0.025L (0.038L)	1.61L (2.78L)	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. +On increased capital.

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FINANCIAL TIMES

No FT, no comment.

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Global Agency and Trust Services,  
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## INSIDE TRACK

## MANAGEMENT POACHING

## The attraction of moving pyramids

Jim Kelly reports that the Big Five accountancy firms have discovered that it is quicker to poach teams from their rivals than build their own

**A** Suddenly people are stealing pyramids. The Big Five global accountancy firms are increasingly adopting recruitment strategies once associated more with lawyers and bankers: poaching entire teams of skilled professionals from their competitors.

Not just partners, or groups of partners are being taken, but pyramids which include senior managers, analysts and secretaries.

Martin Thorp, head of Arthur Andersen's corporate finance practice, has just landed a pyramid from rival PwC - the firm created by the merger of Price Waterhouse and Coopers & Lybrand. The pyramid, topped by the former head of PwC's corporate finance division in Germany, consisted of 32 people, including five partners, 10 managers, five executives, five analysts and two secretaries.

KPMG, another of the Big Five, has within the past year picked up several complete pyramids: the Coopers & Lybrand subsidiary Lays Mananghaya & Co in the Philippines - where it sacked its own local firm - Somekh Chalkin from Price Waterhouse in Israel, and Siddharta Siddharta & Harsono from Coopers in Indonesia.

A number of factors make poaching particularly attractive:

● The merger which created PwC is seen as the last in the sector. The Big Five are desperate to grow but have run out of big-league partners. As PwC works through the practical effects of the merger, it is seen as a good place to find pyramids - but other firms have their own problems and are also seen as good hunting grounds.

● Buying smaller firms in their entirety is fraught with danger. Arthur Andersen came unstuck recently trying to buy London law firm *Wide Sayre* when key partners left before the sale could progress. "I would be very nervous about buying a business," says Mr Thorp, pointing to the problems of acquiring a people business.

● The big firms are fighting over the best people at a time of skills shortages. They are desper-

ate to make the most of a market in which revenues from management consulting are growing at about 50 per cent a year. Corporate finance is also booming. They want to make the most of the good times while they last and need skilled people - from auditors to information technology specialists, from corporate financiers to human resources experts - to staff growth.

● The globalisation of the biggest multinational companies means the Big Five must live up to their boast of providing a "seamless global service". In reality, several have large holes in their global coverage and poaching provides the quickest remedy.

**'It's a continuum, from head-hunting, to buying niche firms, to the big mergers'**

edy. In some cases this includes picking up an entire practice - as Andersen has done in South America in the wake of the PwC merger.

● Diversification means the firms need people whose skills are team-based and revolve around individual transactions. Such groups are much more likely to move as a mass.

But how are available pyramids identified? And how can they be retained once they have been acquired?

Martin Thorp says he did not go to headhunters although they are used in some cases. "We made a bit of noise in the market place where we felt we were light on the ground," he says. The key is finding one strong individual with an outstanding reputation in a business where team chemistry is very strong. In the case of the German pyramid Mr Thorp says: "It was a bet - but a pretty good bet - that the younger people would come along as well."

George Musing, the PwC corpo-

rate financier who took the bait, then took legal advice about what to do next. "The clear advice was that you can talk to other partners but not to anyone else below that."

But given the environment at PwC we were reasonably confident a number of people would follow us," he said. That environment seems to have been dominated by the large domestic practice of PwC's merger partner Coopers & Lybrand.

The partners concerned then made their decision public and left within a week - after which they were free to approach their former colleagues. "We are not allowed to act in someone else's interests but once our contracts were completed then - at that point - other people could approach us," says Mr Musing.

This rather convoluted process is common as most partner deeds stipulate that those departing cannot solicit others to leave the firm. The rest of the pyramid duly followed, mainly, according to Mr Musing, because of the attractions of Arthur Andersen's approach.

"You've got to be able to cross borders and you have to be relatively free in the ideas you generate and the clients you talk to. That was not the environment we were leaving behind in PwC which was very German-orientated," says Mr Musing.

There were no golden hellos helping Mr Musing on his way. "They did not pay us any money to arrive," he adds. "We all had offers from other institutions and decided, as a team, that Arthur Andersen was the best place to be."

Was Mr Thorp worried that the pyramid might bring in people to his practice who were not up to scratch? "You do take people who come in on others' coat-tails. But that's OK because you trust the leader," he says. Nevertheless, he did interview all the partners himself.

As far as retention is concerned, in many organisations bonuses are used to lock in teams, with payouts being spread over several years. Partnership deeds can be used to restrict any move to compete with the firm or solicit others to move. But Mr Thorp says he is not interested in keeping people who want to move. He says he wants to build



a corporate finance practice which is different from the bonus-driven model of the investment bankers.

He is constructing a rewards system based on "softer" criteria than the hard-edged deal-based model often seen. And, he says, Arthur Andersen's leadership in building a global firm offers unrivalled freedom to operate across borders.

Mr Musing and his team are clearly convinced they made the right decision.

Arthur Andersen already had one team in Frankfurt specialising in the *Mittelstand* - Germany's famously strong middle market - but the new team is intended to set the tone for the development of the practice. "We carry a lot of weight," says Mr Musing.

But what does it feel like to lose a pyramid? Philip Wright, PwC's head of European corporate finance, seems to have taken the loss in his stride - largely because he has his own eye on several pyramids inside rival investment banks. "It's never good to lose people and we tried to keep them all. But it's a bit like moving house - once you think of it there's no going back."

"At the rate we want to grow we are looking at teams in other business lines as well - like fraud investigations, insolvency and business regeneration." Mr Wright sees the phenomenon as part of the increasing flexibility of the Big Five as they diversify from their traditional audit core. "It's a continuum, from head-hunting, to buying niche firms, to the big mergers."

## TECHNOLOGY FURNITURE DESIGN

## Shapely legs brighten up the office

Technology from the motor industry has added excitement to steel furniture design, writes Laura Blair

**M**ost modern office desks are hardly things of beauty. Their tubular steel legs are typically made of round or square sections, because these are the cheapest and quickest to produce.

Ovals, tapers and sinuous curves are, of course, possible, and in demand at the most style-conscious end of the market. But they are far more complicated to manufacture, often involving casting the tubes in two halves, then welding them together.

Now a technology called hydroforming, long-established in the motor industry where it is used to shape chassis components, is being borrowed by furniture makers to produce shapely office desks more cost-effectively. The innovative comes simultaneously from US-based Steelcase Strafor, the world's largest office furniture manufacturer, and the Danish Skandnavisk Group. The two rival groups have recently produced new desk systems featuring steel legs in sinuous shapes using the hydroforming process.

With hydroforming all the shaping is done in a single step, using a water-and-oil emulsion pumped at very high pressure (500-1,000 atmospheres) into the tube, contained within a mould. The tube is shaped by the combined internal pressure of the emulsion and external mechanical pressure from the mould.

This prevents overstraining, and causes a molecular redistribution of the metal, ensuring an even thickness whatever the new shape or diameter.

Both groups say they were led to adopt the new technology by their designers' lateral thinking. "Good designers are always aware of what is happening in

other industries," says Attilio Bersanelli, designer of Skandnavisk's Work range. "I realised that, with hydroforming, I could create beautifully crafted shapes using industrial production methods." Meanwhile Francesco Frascari, the designer of Steelcase Strafor's Ionico range, compares the process to "sculpting with water". Like so many Italian designers, both Mr Bersanelli and Mr Frascari have engineering backgrounds.

Design freedom apart, hydroforming has substantial practical advantages. It is claimed that parts can be produced in one minute that would take 20 minutes by conventional methods, reducing costs by between 20 and 50 per cent.

But hydroforming does have its drawbacks. The special tooling required for each different design involves considerable investment, so the process is unsuitable for producing small batches. Minimum quantities of 20,000-30,000 a year of the same part are required for the technology to pay for itself.

Steelcase Strafor invested £800m (£287,000) and Skandnavisk £160,000 (£189,000) in special tooling, though both companies subcontract manufacturing - in the case of Skandnavisk to car parts manufacturer IDTS.

Designers also need to develop expertise if they are to exploit hydroforming fully. There would be little point in using it to produce simple designs that could be made just as easily by traditional metal pressing. Consequently it is likely to be used only for the most difficult shapes.

The technology is also specific to steel components, since aluminium can be inexpensively formed by more traditional technologies.

"It's a question of horses for courses," says Andrea Orsi, managing director of Steelcase Strafor in Italy. "You don't build a Ferrari if you only want to go at 5 kmh."

## Tiny steps for piezoceramic robots represent a huge step for mankind

A coin-sized invention by a scientist at Switzerland's Ecole Polytechnique Fédérale de Lausanne could help pave the way for the commercialisation of the micro-robot, writes Christopher Swann

**N**amed earlier this month as a prize winner in Monaco's annual pan-European inventors awards, the circular robot is just a tenth the size of models currently used in the assembly of microscopic components.

Its inventor, Jean-Marc Breguet, says the design would simplify the manufacture of miniature robots, rendering them more affordable.

Instead of having more than 20 components crammed inside a conventional machine, the robot is forged from a single piece of piezoceramic - a material which deforms in response to electrical impulses to allow the robot to move in tiny steps (5 nanometres).

## IN BRIEF

## Leap forward with shoes that don't just look smart

A unique "intelligent" shoe, especially designed to take the stress out of walking, running, and leaping, has been developed by Ronald Denson, a senior electrical and computing engineering graduate at the Massachusetts Institute of Technology in the US, writes Dina Greak

Mr Denson, a keen basketball player, was fed up with finding his feet sore after matches, in spite of investing in the latest shoes. He came up with a design which incorporates a series of tiny pressure sensors in the sole of the shoe. These sensors measure the pressure produced by the wearer in a number of zones.

The data collected is sent to a tiny microprocessor chip, which is also housed in the sole and activated when the wearer puts on the shoes. The chip analyses the data to "learn" and then predict the gait of the wearer, so that the cushioning and support built into the shoes can rapidly be adjusted via a series of tiny valves inserted beneath the sensors. By opening or closing, these valves release either air or a viscous fluid to inflate or deflate bladders in the sole.

Mr Denson is working on refining the system to replace the individual sensors with a sensory grid. The shoe has generated

Intense interest in the sports world and Mr Denson is in consultation with two big sports goods manufacturers. A fully working prototype will be available in January.

Ronald Denson, US: e-mail rdenson@yahoo.com  
Dina Greak writes for Professional Engineering magazine.

## Camera takes a flexible view

A wheel-mounted robotic camera that can climb up and down lamp-posts will be able to monitor crowds at football matches or undertake covert police surveillance work.

The remote-controlled closed circuit television camera, which can also pan, tilt and zoom, will be more flexible than fixed cameras.

The mobile camera system is being developed by Tecsec, an electronics company, working in conjunction with the University of Wales College Newport, based on technology licensed from Brunel University.

The designers expect the development of the product to take two more years. One of the challenges they will have to overcome is teaching the device to negotiate the fluting and changing diameter of some lamp-posts.

Tecsec Europe: UK, tel (0)1495 752882; e-mail tecsec.europe@virgin.net

## Attractions of magnetic memory

Conventional Ram (random access memory) devices need a continuous power supply to maintain the content of their memories. That is why alarm clocks and video recorders have to be reset after a power failure.

One increasingly widely used alternative is flash memory chips, which can retain information when an appliance incorporating them is switched off.

Researchers at the University of Utah have developed another type of memory device with a similar feature. The memory cell, called a Magnram (magnetic random access memory) uses magnetic fields to store data.

The researchers, who are working under contract from Pageant Technologies, part of AvantiCorp International, believe the device could become standard in computers and other electronic equipment that use memory. It is also likely to reduce the power consumption of portable devices such as laptop computers.

University of Utah: US, tel 5054713027; e-mail www.utah.edu

## Milking system that follows the herd

Tests are under way on a pioneering robotic milking system that allows cows to follow a

fibre-optic but Dr Breguet says he is keen to adapt the design so that it can be used elsewhere, for example in the biotechnology industry.

"We will now concentrate on finding industrial partners to reconfigure the robot for uses related to cell manipulation," he says.

Controlled by a Joy-stick under a microscope, the robot could potentially operate on DNA strands.

"At the moment industrial uses for this kind of robot are quite limited but applications should increase as the trend towards miniaturisation of mobile telephones, computers and satellites gathers speed," says Inman Harvey, research fellow at Sussex University's centre of computational neuroscience and robotics.

Jean-Marc Breguet, Lausanne: e-mail Jean-Marc.Breguet@epfl.ch



Ruminant with a view: electronic monitoring makes for healthier cows

more natural pattern of milking, feeding and resting. The system, undergoing trials on a herd of 30 cows in Sweden, will go on sale in Europe later this year.

A vision-guided "soft" robot arm attaches the cups to the cow's teats, which are then automatically cleaned and dried. The cows are monitored by an automated data collection system.

The system is designed to improve both milking efficiency and the health and welfare of the animals through better monitoring.

The prototype of the robot was developed at the UK's Silsoe Research Institute. The rights to the system have been acquired by Alfa Laval Agri.

Biotechnology and biological sciences research council: UK, tel (0)1793 413301; e-mail natasha.martineau@bbsrc.ac.uk

## Flat out for a trouble-free ride

A South African inventor has tackled the problem of bicycle punctures by developing a replacement for the traditional air-filled inner tube.

Although manufacturers have tried to make puncture-proof tubes before, they have tended to result in a heavy-going and bumpy ride. But Jonspeed Racing, the UK-based makers of the Flatfree inner tube, says that its product provides the same "give" and cushioning as an air-filled tube. It is made from a light and resilient mixture of polyurethane and rubber.

Jonspeed Racing: UK, tel (0)1203 351495; (0)1203 351496. Vanessa Houlder

your non-life depends on it







## EURO PRICES

## EQUITIES

## Europe ends year on quiet note

## EUROPEAN OVERVIEW

By Khazem Merchant

The last day's trading on the main continental bourses before the birth of the euro was very thin, continuing the pattern of the past few days.

The FTSE Eurotop 100 index finished down 25.21 at 2,728.87 while the more broadly-based FTSE Eurotop 300 index ended 9.85 lower at 1182.74.

The FTSE Ebluc 100 index, which tracks the shares of the largest companies from countries due to join economic and monetary union

next week, settled 2.35 lower at 955.50.

One of the more interesting movers was the French electronics group Thomson-CSF. It gained Ecu 2.2 to Ecu 38.55 on speculation about an alliance with GEC, the UK defence company.

The engineering and electrical equipment sector lost 1.14 per cent. The biggest casualty was ABB, one of Europe's largest electrical

and engineering companies, which closed down Ecu 27.5 at Ecu 1,000.21.

The sectoral decline masked some strong performances, such as Legrand which gained Ecu 7.4 to Ecu 225.51.

Mergers are likely to be a feature of corporate Europe in the new year as more pan-European industries take shape. Euro-equity markets are likely to be powered by restructurings and share

buy-backs, low interest rates and bond yields, and solid earnings growth compared with other industrial countries.

The telecoms sector was also weak, slipping 0.78, on speculation over cuts in European tariffs. This caused Deutsche Telekom to continue its losing streak, down Ecu 5 to Ecu 28.01.

The best performing sectors yesterday were health care, which improved 3.32 per cent, and distribution 3.04 per cent. The tobacco sector lost 3.01 per cent while gas distribution declined 2.06 and alcoholic beverages 1.27 per cent.

## FTSE Ebluc 100

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## CURRENCIES &amp; MONEY

## FT SYNTHETIC EURO RATES

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# AIG joins retirement boom

**Hank Greenhouse urges caution about anything unproven**

next week and analysts expect a 25-basis point cut in interest rates. The MPC's hand may be forced by forecasts of weak data in the services sector, while retail sales figures are expected to show modest retail spending in the Christmas sales.

The Confederation of British Industry's distributive trades survey published next week is also expected to highlight weakness in manufacturing.

Zhou Youdeao, Sifco chairman, said the company has over \$200m in medium-and long-term foreign debt and more than \$30m in short-term foreign debt.  
James Harding, Shanghai

Year	Rank	Team	Wins	Losses	Draws	W-L %	Points	Goal Diff	Goal Avg	Points Per Game	Goal Per Game
1990	1	San Jose Earthquakes	18	10	12	.643	54	+28	1.18	1.64	1.18
1991	1	San Jose Earthquakes	16	12	12	.571	54	+18	1.18	1.64	1.18
1992	1	San Jose Earthquakes	14	14	12	.500	54	+18	1.18	1.64	1.18
1993	1	San Jose Earthquakes	12	16	12	.429	54	+18	1.18	1.64	1.18
1994	1	San Jose Earthquakes	10	18	12	.357	54	+18	1.18	1.64	1.18
1995	1	San Jose Earthquakes	8	20	12	.286	54	+18	1.18	1.64	1.18
1996	1	San Jose Earthquakes	6	22	12	.214	54	+18	1.18	1.64	1.18
1997	1	San Jose Earthquakes	4	24	12	.143	54	+18	1.18	1.64	1.18
1998	1	San Jose Earthquakes	2	26	12	.071	54	+18	1.18	1.64	1.18
1999	1	San Jose Earthquakes	0	28	12	.000	54	+18	1.18	1.64	1.18
2000	1	San Jose Earthquakes	0	30	12	.000	54	+18	1.18	1.64	1.18
2001	1	San Jose Earthquakes	0	32	12	.000	54	+18	1.18	1.64	1.18
2002	1	San Jose Earthquakes	0	34	12	.000	54	+18	1.18	1.64	1.18
2003	1	San Jose Earthquakes	0	36	12	.000	54	+18	1.18	1.64	1.18
2004	1	San Jose Earthquakes	0	38	12	.000	54	+18	1.18	1.64	1.18
2005	1	San Jose Earthquakes	0	40	12	.000	54	+18	1.18	1.64	1.18
2006	1	San Jose Earthquakes	0	42	12	.000	54	+18	1.18	1.64	1.18
2007	1	San Jose Earthquakes	0	44	12	.000	54	+18	1.18	1.64	1.18
2008	1	San Jose Earthquakes	0	46	12	.000	54	+18	1.18	1.64	1.18
2009	1	San Jose Earthquakes	0	48	12	.000	54	+18	1.18	1.64	1.18
2010	1	San Jose Earthquakes	0	50	12	.000	54	+18	1.18	1.64	1.18
2011	1	San Jose Earthquakes	0	52	12	.000	54	+18	1.18	1.64	1.18
2012	1	San Jose Earthquakes	0	54	12	.000	54	+18	1.18	1.64	1.18
2013	1	San Jose Earthquakes	0	56	12	.000	54	+18	1.18	1.64	1.18
2014	1	San Jose Earthquakes	0	58	12	.000	54	+18	1.18	1.64	1.18
2015	1	San Jose Earthquakes	0	60	12	.000	54	+18	1.18	1.64	1.18
2016	1	San Jose Earthquakes	0	62	12	.000	54	+18	1.18	1.64	1.18
2017	1	San Jose Earthquakes	0	64	12	.000	54	+18	1.18	1.64	1.18
2018	1	San Jose Earthquakes	0	66	12	.000	54	+18	1.18	1.64	1.18
2019	1	San Jose Earthquakes	0	68	12	.000	54	+18	1.18	1.64	1.18
2020	1	San Jose Earthquakes	0	70	12	.000	54	+18	1.18	1.64	1.18
2021	1	San Jose Earthquakes	0	72	12	.000	54	+18	1.18	1.64	1.18
2022	1	San Jose Earthquakes	0	74	12	.000	54	+18	1.18	1.64	1.18
2023	1	San Jose Earthquakes	0	76	12	.000	54	+18	1.18	1.64	1.18
2024	1	San Jose Earthquakes	0	78	12	.000	54	+18	1.18	1.64	1.18
2025	1	San Jose Earthquakes	0	80	12	.000	54	+18	1.18	1.64	1.18
2026	1	San Jose Earthquakes	0	82	12	.000	54	+18	1.18	1.64	1.18
2027	1	San Jose Earthquakes	0	84	12	.000	54	+18	1.18	1.64	1.18
2028	1	San Jose Earthquakes	0	86	12	.000	54	+18	1.18	1.64	1.18
2029	1	San Jose Earthquakes	0	88	12	.000	54	+18	1.18	1.64	

UK Indices									
Index-Value		Wed Dec 30	Day's change	Accrued interest	yd m	Total Return	Weight		
1	Up to 5 years (2)	227.55	0.08	1.11	0.82	1185.15	15.30		
2	Over 5 years (2)	228.04	0.30	2.17	5.98	1400.78	64.70		
3	5-15 years (2)	242.55	0.10	1.87	5.24	1355.77	62.55		
4	Over 15 years (4)	273.71	0.22	2.48	6.41	1457.00	61.70		
5	All sectors (71)	252.85	0.10	1.88	5.83	1370.05	100.00		

-- Inflation 5% --										
Real yield	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21
Up to 5 yrs	2.82	3.43	3.83	3.91	1.84	3.28	3.45	2.04	3.03	3.01
Over 5 yrs	2.74	3.72	2.15	3.23	2.05	3.45	2.04	3.03	3.01	3.01
5-15 yrs	2.18	9.85	2.80	3.23	1.91	3.91	3.92	1.98	3.01	3.01
Over 15 yrs	2.11	16.72	2.12	3.16	1.85	16.81	1.95	3.01	3.01	3.01
All Sectors	2.17	11.58	3.18	3.24	1.94	17.01	1.95	3.01	3.01	3.01

-- Inflation 2% --										
Real yield	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21
Up to 5 yrs	157.19	158.47	158.41	158.47	155.14	135.21	157.10	115.32		
Over 5 yrs	148.97	148.19	148.19	148.19	148.19	148.19	148.19	148.19		

Financial Information									
Price %	52 week High	52 week Low	Index	Yld (%)	Price %	52 week High	52 week Low	Index	Yld (%)
17.2522	20.808	127.15	177.35		Index-Related				
29.4552	30.000	134.30	122.49	2.5%	Up to 5 yrs	0.80	1.30	2007	0.009
24.6756	25.100	134.50	122.49	2.5%	Over 5 yrs	0.78	2.17	358.6222	0.009
24.1045	24.322	133.10	122.49	2.5%	5-15 yrs	0.78	1.88	259.4552	0.009
23.8844	23.884	134.81	122.49	2.5%	Over 15 yrs	0.78	1.88	259.4552	0.009

[illegible]



## FT MANAGED FUNDS SERVICE

Offshore Funds

OFFSHORE  
AND OVERSEASBERMUDA  
(FSA RECOGNISED)

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Bermuda Fund	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund II	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund III	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund IV	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund V	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund VI	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund VII	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund VIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund IX	£10.5m	1.00	0.00	0.00	0.00
Admiral Bermuda Fund X	£10.5m	1.00	0.00	0.00	0.00

CAYMAN ISLANDS  
(REGULATED)

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund II	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund III	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund IV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund V	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund VI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund VII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund VIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund IX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund X	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund XI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XX	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund XXI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXX	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund XXXI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XXXIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XL	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund XLI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund XLIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund L	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund LI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LX	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund LXI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXX	£10.5m	1.00	0.00	0.00	0.00

Fund Name	Assets	NAV	YTD	1Y	3Y
Admiral Cayman Fund LXXI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXIV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXV	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXVI	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXVII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXVIII	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXIX	£10.5m	1.00	0.00	0.00	0.00
Admiral Cayman Fund LXXX	£10.5m	1.00	0.00	0.00	0.00

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# STOCK MARKETS

## Profit-taking pulls Dow off record bid

### AMERICAS

US shares were little changed in early trading as some succumbed to modest year-end selling, writes John Labate in New York.

The recent sharp gains that sent the Dow Jones Industrial Average to within 50 points of an all-time high on Tuesday gave way to a more cautious mood.

By early afternoon the Dow had slipped 3.35 to 9,317.63 while the broader Standard & Poor's 500 index fell 3.12 or 0.25 per cent at 1,238.98.

The high-tech sector remained weaker than most as investors skimmed the latest gains from the internet high-flyers of the past few days. The Nasdaq composite, which is weighted in technology shares, was down 11.50 at 2,170.47. Small-cap shares also weakened, sending the Russell 2000 index down less than 1 point at 410.13.

In the internet sector, shares of America Online were down 36¢ at \$14.44 while Amazon.com, the online bookseller, was off \$1.44 to \$31.8. The sell-off, however, appeared modest when compared with the strong runs of recent weeks.

Leading semiconductor companies and computer producers had a good day. Texas Instruments climbed 33¢ at \$87.4 while National Semiconductor gained more than 5 per cent at \$13.4.

## Banks shine in Jo'burg gains

### SOUTH AFRICA

Shares in Johannesburg continued to gain ground, lifting the all share index 41.8 to 5,438.3, the best level for the benchmark since the start of December.

Volumes were low and

Hewlett-Packard, a Dow stock, rose \$1% to \$70. Other gainers in the Dow included Aluminum Company of America, up \$1½ at \$74.4. But the blue-chip index was weighed by the likes of International Paper, off ½% at \$44.4, and Walt Disney, down ¼% to \$30.4.

TORONTO edged lower in early trading. Volume was low and shares mostly drifted down in line with the weaker opening trend on Wall Street. The 300 composite index was off 7.56 at 6,464.60 at noon.

Golds mostly improved but banks were mixed. Barrick gained 15 cents to C\$30.40. Royal Bank of Canada was easier, slipping 20 cents to C\$76.15 while Toronto-Dominion improved 10 cents to C\$53.75.

Among industrials, Alcan Aluminum lost 20 cents at C\$41.70 and Sagram shed C\$1.45 at C\$58.05. SAO PAULO rallied modestly at the opening bell, helped by news that Tuesday's net outflow of foreign exchange had been lower than expected.

At mid-session, the benchmark Bovespa index had managed to recoup part of Tuesday's 2.7 per cent loss with a gain of 51 to 6,766.

MEXICO CITY reversed early losses to leave the IPC index up 3.60 at 3,920.40 at mid-session. Initial selling had been sparked by fiscal concerns ahead of the 1999 budget.

most stocks marked time - except for financials, where another day of easing in the money markets kept hopes of an interest rate cut alive. Bank stocks were again the main feature. Nedcor was busy, rising 360 cents or 2.5 per cent to R102.

## Rate cuts aid Europe's recovery from lows

Helsinki has been the hottest bourse on the continent but preparations for the euro dominated the year, writes Michael Morgan

Nordic neighbours they may be, but the equity market performances in Finland and Norway have been poles apart this year.

The Helsinki bourse has been Europe's runaway winner, soaring 105 per cent in dollar terms, as measured by the FTSE100 index.

Once again, Nokia has remained the market's driving force during a year in which the company has claimed to have overtaken Motorola of the US as the world's leading supplier of mobile phones.

Moreover, unlike its Swedish rival Ericsson, which felt obliged to issue a dire profits warning this month, Nokia's success shows little sign of abating. The group, which reported an 86 per cent increase in third-quarter profits, is expected to post full-year profits of about Fm1.8bn, up from Fm1.37bn last year.

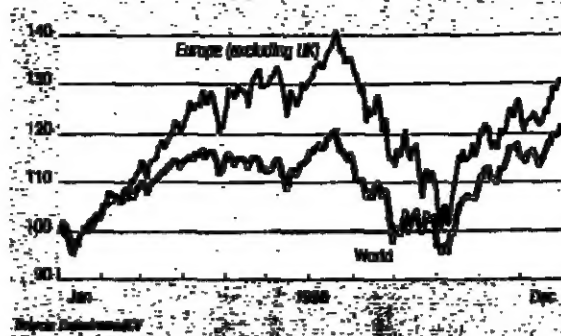
Oslo, by contrast, has been Europe's biggest loser, falling more than 30 per cent during a year in which crude oil prices halved, hitting the

country's oil-dependent economy and feeding through to corporate profits. Under intense pressure to consolidate its activities with its Nordic neighbours, the market has felt a chill wind from developments in Russia that has only exacerbated inflationary pressures and the risk of a hard economic landing next year.

The continental European markets generally made a concerted effort to shrug off worries about Asia in the early months of the year. By late July, they had recorded a 46 per cent rise from January's levels. But the laws of gravity were reimposed by a number of negative signals and by early October the markets had given up almost all their gains.

US Federal Reserve chairman Alan Greenspan's gloomy view that higher interest rates might be necessary to curb inflationary pressures was exacerbated by Russia's crisis, the personal problems faced by President Bill Clinton and another US hedge fund

Europe versus the world FTSE100 index (points)



scare, this time the near collapse of Long-Term Capital Management.

But the final quarter saw a European recovery as two cuts in US interest rates during October lit the fuse for Wall Street's return to the all-time highs established during the summer. And in Europe, concerted action to cut interest rates by all 11 euro-zone countries helped the markets to recover much, though not all, of their autumn losses.

Over the year, continental European markets have registered a rise of 29 per cent. Slightly better than North America's 25 per cent rise and sharply up on the flat performance of Asia.

Among the individual markets, frantic merger activity helped to make the Brussels bourse Europe's second best performer with a rise of 61 per cent. Analysts say that while growth might show a little next year, investors can still expect strong

returns of perhaps as much as 10 per cent.

Southern Europe provided other winners. Analysts point to short- and long-term interest rate convergence as an important driver of the Milan market, in spite of disappointing economic growth this year. Madrid had a good year, notwithstanding its exposure to Latin America.

Dublin and Paris also managed to outperform the region. Zurich underperformed continental Europe, held back early in the year by the heavy weighting of the pharmaceutical giants in its indices. Russian exposure kept the lid on Frankfurt, while Copenhagen, Stockholm and Vienna were also under-achievers.

Irrespective of individual performances, the common theme across much of Europe has been the increasingly frantic preparation for the introduction of the euro. Many investors are bracing themselves for a volatile start to the year. Some analysts believe there could

even be benefits for non-euro-zone markets like Zurich and London in the early part of 1999 as players seek safe havens for investments until they feel comfortable with the workings of the new single currency.

Earlier this month, David Bowers, European equity strategist at Merrill Lynch, cautioned that European equities were about 5 per cent overvalued.

Next year may prove a difficult year with markets underestimating the extent of earnings disappointments to come next spring on the back of a severe slowdown in industrial activity, he said.

And Ian Harnett, European strategist at BT Alex Brown, is concerned that the 80 per cent gains since 1996 have already discounted many of the positives for European equities from monetary union. The reality, he said, would be a period of slow growth and low inflation, resulting in negative earnings growth for 1999.

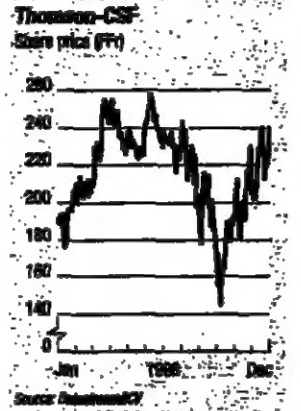
## Merger speculation lifts Paris Muted Tokyo rides bond falls

### EUROPE

Another strong day for defence conglomerate Thomson-CSF helped lift PARIS on a dull day generally for European stock markets.

The CAC-40 index ended up 51.56 at 3,942.66. Thomson-CSF continued to climb amid merger speculation following Tuesday's confirmation that GEC of the UK was in talks with a range of companies, including CSF. The shares gained a further FF14 to FF240 for a two-day rise of 8.5 per cent.

BNP stood out within a mixed banking sector, adding FF20.20 to FF490.30. Sanofi led the losers list, slipping FF20 to FF320. AMSTERDAM reversed early gains. At the opening bell, the AEX index broke above 1,200 for the first time since August but fell back in



later trading to close off 8.29 at 1,186.38.

Financials led the way down. ING lost FF12.60 at FF114.50 and ABN Amro came off 90 cents to FF39.50. Agon, one of the best performing stocks in global terms this year, closed on a

sour note, dipping FF13.50 to FF120.60. Steel leader Hoogovens was the day's main casualty, sliding FF1.2 or 2.7 per cent to FF12.

FRANKFURT ended 49.83 lower at 5,006.57 on the Xetra Dax index.

Deutsche Telekom continued to suffer from competition concerns following the announcement earlier this week of planned tariff cuts. The shares lost DM1.09 at DM54.58 for a net decline in three days of 2 per cent. MANNESSMANN came off DM4.80 at DM132.

HELSINKI fell for a second day as investors continued to take profits from Nokia, the telecommunications group.

The Hex index closed 63.42 or 1.1 per cent lower at 5,564.87 after losing 1.6 per cent on Tuesday. It has still

managed to post a 68.5 per cent gain this year.

Nokia, which has risen steeply this month, dropped back FM10 or 1.6 per cent to FM620. The share price stands 220 per cent higher than at the start of the year.

ZURICH ended a subdued, shortened session marginally lower. The SMI index lost 43.8 to end at 7,180.7, 14.3 per cent higher than at the start of 1998.

Defensive stocks performed solidly on a day that featured a degree of profit-taking from other types of stock. Swisscom, the telecoms company, rose SF1 to SF575, while Nestlé, the foods group, finished SF32 or 1.1 per cent higher at SF2,990.

Written and edited by Jeffrey Brown, Michael Peel, Peter Hall and Paul Grogan

### ASIA PACIFIC

The decline in Japanese government bonds continued yesterday but equities in TOKYO were little affected in lacklustre trading, writes Paul Abrahams.

Long yields broke above 2 per cent for the first time in 16 months. Falling debt prices usually cause a drop in equities as investors switch into higher-yielding bonds, but the benchmark Nikkei 225 average ended just 4.73 lower at 12,843 after trading between 12,813 and 12,812.

The more representative Nikkei 300 index closed down 0.72 at 216. The Topix index of all first-section shares was off 1.84 at

1,087. However, the momentum was up, with 576 shares gaining and 490 down.

Part of the explanation for the muted response was that there was only a half day's trading. Turnover was very light at just 115m shares. Nikkei 225, the highly indebted trading group, announced a new ¥600bn line of credit and the shares jumped ¥6 to ¥96.

However, some of the banks providing the financing fell. Sanwa tumbled ¥12 to ¥871, Dai-ichi Kangyo ¥12 to ¥805, Bank of Tokyo-Mitsubishi ¥19 to ¥1,170, and Industrial Bank of Japan ¥15 to ¥821, a new 1998 low.

In Osaka, the OSE index rose 158 to 14,804.

## International financial news from European & Asian perspectives.

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